

Anjuman A. Islam, Ph.D.
Water Utility Director

Nathaniel Tillis
Wastewater Utility Director



Kenneth M. Scolaro
Administrative Manager

Chad W. Regalia, P.E.
Chief Engineer

February 18, 2026

Board of Waterworks Commissioners:

Cory Mason
James Sullivan
Jens Jorgenson
John Tate II

Marlo Harmon
Natalia Taft
Nick Barootian
Rosalind Thomas

SUBJECT: Change Order No. 3 – W-23-6 – Filter Bed Rehab Project

Dear Commissioners:

Submitted for your review and approval is Change Order No. 3 - Contract W-23-6, Filter Bed Rehab Project. This change order is for beam repairs on filter beds 13 and 15, surface wash U-bolt & bracket replacement, surface wash hanger & nailer replacement, guardrail support modification, grout fillet along with grout removal and replacement at filters 13 & 15, along with surface wash piping brackets at filters 14 & 16.

The original contract amount is **\$17,117,725.00**. Two previous change orders decreased the contract amount by \$30,502.00. **Approval of Change Order No. 3 in the amount of \$30,739.00 would bring the total contract amount to \$17,117,962.00.**

With the approval of the three change orders, there is now an overall net increase of \$237.00 on the original contract amount, which reflects a 0.0014% increase on the original contract price.

Sincerely,

Anjuman A. Islam, Ph.D.
Executive Director – Water Utility

Al/jb
Enclosure

CHANGE ORDER

No. 3

Project Racine Water Utility Filter Rehabilitation Project

Date of Issuance: January 27, 2026

Effective Date: _____

OWNER: Racine Water Utility

OWNER's Contract No.: W-23-6 ENGINEER Project No.: 8203-278825

CONTRACTOR: Lee Mechanical Inc.

ENGINEER: CDM Smith Inc.

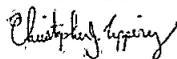
You are directed to make the following changes in the Contract Documents:

Description:

Attachments:

| CHANGE IN CONTRACT PRICE | CHANGE IN CONTRACT TIME |
|---|---|
| Original Contract Price \$ 17,117,725.00 | Original Contract Times Substantial Completion: March 18, 2026 Ready for final payment: April 17, 2026 |
| Net changes from previous Change Orders No. <u>1</u> to No. <u>2</u> \$ (30,502.00) | Net change from previous Change Orders No. <u>1</u> to No. <u>2</u> <u>184</u> days |
| Contract Price prior to this Change Order \$ 17,087,223.00 | Contract Time prior to this Change Order Substantial Completion: September 18, 2026 Ready for final payment: October 17, 2026 |
| Net Increase (decrease) in this Change Order \$ <u>30,739.00</u> | Net Increase (Decrease) in this Change Order <u>40</u> Days |
| Contract Price with all approved Change Orders \$ <u>17,117,962.00</u> | Contract Time with all approved Change Orders Substantial Completion: October 28, 2026 Ready for final payment: November 26, 2026 |

RECOMMENDED BY

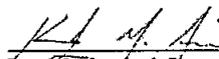


CDM Smith, Inc.

APPROVED BY:

 Racine Water Utility

ACCEPTED BY:



Lee Mechanical, Inc.

Date: January 27, 2026

Date: _____

Date: 1.27.2026

Allowance Utilization

PROJECT: Racine Water Treatment Plant Filter Replacement -- W-23-6 (278825)
 DATE OF ISSUANCE: December 5, 2025
 OWNER: Racine Water Utility
 OWNER's Project No.: W-23-6
 CONTRACTOR: Lee Mechanical, Inc.
 ENGINEER: CDM Smith, Inc.
 ENGINEER's Project No.: 278825

Description:

| <u>PCO #</u> | <u>Subject</u> | <u>Description</u> | <u>PCO Cost</u> |
|--------------|--|--|---------------------|
| 11 | Beam Repairs for Filter Beds #13 and #15 | Repair Beams on Filter Beds #13 and #15, PCO # 11 | \$12,756.00 |
| 12 | Surface Wash U-bolt & Bracket Replacement | Surface Wash U-bolt & Bracket Replacement, PCO # 12, RFI # 34 | \$18,228.00 |
| 13 | Surface Wash Hanger & Nailer Replacement | Surface Wash Hanger & Nailer Replacement, PCO # 14 and # 15 | \$5,423.00 |
| 15 | RFI # 40, Guardrail support modification | 4" filter wall thickness at gate locations. Guardrail support structure modification required. | \$38,619.00 |
| 17 | Grout Fillet at filter 13 and 15 | Lee PCO # 17, Addition of 180 LF of grout fillet at filters 13 and 15. | \$6,049.00 |
| 18 | Grout Removal and Replacement; Filters 13 and 15 | Repair grout joints for Filters 13 and 15 | \$3,099.00 |
| 22 | Surface Wash Piping Brackets, Filters 14 and 16 | Replace Brackets and U-Bolts for the Surface Wash Piping | \$20,950.00 |
| TOTAL | | | \$105,124.00 |

These Potential Change Orders (PCO) were charged against Line Item 009, Allowance. This \$100,000 line item is intended to address unforeseen site conditions by providing the Racine Water Utility with available funds to address minor repairs and replacements. All overhead and profit for the Allowance is included within the original Contract and is not included in these costs. As the Allowance amount was exceeded through the completion of these items, a rectifying amount of \$5,124.00 is required to be added to the Contract total by Change Order.



Potential Change Order

NO.: 22

PROJECT: Racine Water Treatment Plant Filter Replacement – W-23-6 (278825)

DATE OF ISSUANCE: December 5, 2025

OWNER: Racine Water Utility

OWNER's Project No.: W-23-6

CONTRACTOR: Lee Mechanical, Inc.

ENGINEER: CDM Smith, Inc.

ENGINEER's Project No.: 278825

Please provide pricing with all back-up and documentation for the change indicated below within 10 days of receipt.

Description:

Remove and replace (24) surface wash piping support brackets and remove (3) U-bolt hangers and replace with clevis hangers.

Purpose of Change:

There are structural integrity concerns associated with the existing surface wash piping support system which dictate the replacement of these support brackets. Similar work was required for Filters 13 and 15.

Attachment(s) (list documents supporting change(s)):

Lee Mechanical PCO #22

Once the Work covered by this request for proposal is submitted, the Engineer will submit for approval. If authorized, a Change Order to the Contract will be prepared in a timely manner.

RECOMMENDED: 
By: _____
Engineer

AUTHORIZED:
by: _____
Owner



022



December 5, 2025

Chris Tippery
CDM Smith

Reference: Project Name: Racine WTP Filter Rehabilitation

Subject: Change Order Request - Remove and Replace (24) Surface Wash Pipe Brackets

Chris Tippery,

Description of work: Remove and Replace (24) Surface Wash Pipe Brackets and Hardware.

Our price for the scope of work as described above is \$20,950.00. Please issue a signed change order to our contract or sign below and return this document to us as acknowledgement of this change in our scope of work.

Schedule Impact: TBD

Exclusions: Painting of Clevis Hangers only

If you have any questions regarding this issue, please do not hesitate to contact me at your earliest convenience. This pricing expires after 15 working days.

Sincerely,

Lee Mechanical Inc.

ACCEPTED: _____

COMPANY: _____

DATE: _____

Kody Azarian
Project Manager

Lee Mechanical

Project: Racine WTP Filter Rehabilitation
Date: 12/05/25
LEE Change Order #: 022
Subject: Remove and Replace (24) Surface Wash Pipe Brackets and Hardware.

| Labor | | | | | | |
|--|------|----------------------|---|----------|-------|--------------------|
| Sheet Metal Journeyman | 0.0 | Hours | @ | \$98.89 | = | \$0.00 |
| Sheet Metal Journeyman (OT) | 0.0 | Hours | @ | \$131.46 | = | \$0.00 |
| Sheet Metal Foreman | 0.0 | Hours | @ | \$114.20 | = | \$0.00 |
| Sheet Metal Foreman (OT) | 0.0 | Hours | @ | \$150.03 | = | \$0.00 |
| Sheet Metal General Foreman | 0.0 | Hours | @ | \$117.46 | = | \$0.00 |
| Sheet Metal General Foreman (OT) | 0.0 | Hours | @ | \$154.91 | = | \$0.00 |
| Sheet Metal Delivery (OT) 1,500#/Truck @ 4 Hrs/Truck | 0.0 | Hours | @ | \$90.00 | = | \$0.00 |
| Pipe Fitter Journeyman | 56.0 | Hours | @ | \$111.30 | = | \$6,232.80 |
| Pipe Fitter Journeyman (OT) | 0.0 | Hours | @ | \$133.69 | = | \$0.00 |
| Pipe Fitter Foreman | 56.0 | Hours | @ | \$118.10 | = | \$6,613.60 |
| Pipe Fitter Foreman (OT) | 0.0 | Hours | @ | \$152.35 | = | \$0.00 |
| Piping General Foreman | 0.0 | Hours | @ | \$119.52 | = | \$0.00 |
| Piping General Foreman (OT) | 0.0 | Hours | @ | \$157.28 | = | \$0.00 |
| Pipe Delivery (OT) | 0.0 | Hours | @ | \$90.00 | = | \$0.00 |
| Engineering | 0.0 | Hours | @ | \$130.00 | = | \$0.00 |
| Virtual Designer | 0.0 | Hours | @ | \$119.52 | = | \$0.00 |
| Service Technician | 0.0 | Hours | @ | \$125.00 | = | \$0.00 |
| Labor Total | | | | | | \$12,846.40 |
| Materials | | | | | | |
| Sheet Metal Ductwork Fabrication | | Weight = | | 0 Lbs | | \$0.00 |
| Sheet Metal Supplies & Accessories | | | | | \$ | - |
| Pipe, Valve, Fitting & Hanger Material & Supplies | | Cost from Estimate = | | \$ - | | \$0.00 |
| Materials Total | | | | | | \$0.00 |
| Equipment | | | | | | |
| Vent Equipment | | | | | \$ | - |
| Piping Equipment | | | | | \$ | 2,080 |
| Equipment Total | | | | | | \$2,080.43 |
| Sales and Use tax | | | | | 0.00% | \$0.00 |
| Warranty | | | | | 0.0% | \$0.00 |
| Other Cost | | | | | | |
| Project Management | 0.00 | Hours | @ | \$0.00 | | \$0.00 |
| Power Tools | | | | | | \$0.00 |
| Equipment Rental (Lifts) | | | | | | \$0.00 |
| Forklift | | | | | | \$0.00 |
| Blueprints | | Qty= | @ | \$1.15 | | \$0.00 |
| Permits | | | | | | \$0.00 |
| Other Cost Total | | | | | | \$0.00 |
| Contractor Subtotal | | | | | | \$14,926.83 |
| Overhead + Profit @ | | 0% | | | | \$0.00 |
| Subcontractors | | | | | | |
| Doral | | | | | | \$3,950.00 |
| Painting | | | | | | \$2,074.00 |
| Test & Balance | | | | | | \$0.00 |
| Crane | | | | | | \$0.00 |
| Electrical | | | | | | \$0.00 |
| Firesafing | | | | | | \$0.00 |
| Mechanical | | | | | | \$0.00 |
| Chemical Treatment | | | | | | \$0.00 |
| Start-Up (LEE Mechanical Services) | | | | | | \$0.00 |
| TOTAL SUBCONTRACTOR COSTS | | | | | | \$6,024.00 |
| Subcontractor Profit @ | | 0% | | | | \$0.00 |
| Change Order Subtotal | | | | | | \$20,950.83 |
| SUBTOTAL | | | | | | \$20,950.83 |
| Bond | | | | | | \$0.00 |
| TOTAL | | | | | | \$20,950.83 |



21675 DORAL RD
 WAUKESHA, WI 53186
 USA
 Phone: (262) 798-3978
 Fax: (262) 798-4087

QUOTE

| DATE | QUOTE NO. | PAGE |
|-------------------|-----------|--------|
| 11-10-25 | 1060288 | 1 of 1 |
| RFQ # RACINE WWTP | | |

QUOTE TO:
 LEE MECHANICAL INC
 9909 S 57TH ST
 FRANKLIN, WI 53132
 USA

SHIP TO:
 LEE MECHANICAL INC
 9909 S 57TH ST
 FRANKLIN, WI 53132
 USA

Customer # 34766

Shipping Contact:

| TAKEN BY | SHIP VIA | JOB # | PAYMENT TERMS | | REQ DATE |
|--------------|---|---------|---------------|-----|----------|
| | | | NET 30 DAYS | | 11-10-25 |
| PRODUCT | DESCRIPTION | QTY ORD | PRICE | PER | TOTAL |
| 11HDG0600 | EMPIRE 6" CLEVIS HANGER HDG 11DIPHDG0600 STOCK CT 6-8 DAY | 6 | 26.71900 | EA | \$160.31 |
| 62SS0050 | EMPIRE 1/2 BEAM CLAMP 304 S.S STOCK CT/WI 3 DAY SPIN FOR WI | 6 | 19.71200 | EA | \$118.27 |
| /NOTE | ***NOTE*** NO OPTION FOR HDG 1/2" BEAM CLAMP, ONLY ZINC PLATED OR 304 STAINLESS | 1 | 0.00000 | EA | \$0.00 |
| THD50300H6SS | SIMPSON STRONG-TIE 1/2 X 3 TITEN HD 316 SS 25/BX. 4-5 DAY TURN PER SIMPSON WAREHOUSES | 50 | 7.00000 | EA | \$350.00 |
| /NOTE | ***NOTE*** EMPIRE QUOTE NUMBER Q346788 FOR LINE 1 & 2 | 1 | 0.00000 | EA | \$0.00 |

| | |
|--------------|-----------------|
| SUB TOTAL | \$628.58 |
| SALES TAX | -\$37.00 |
| TOTAL | \$665.67 |

THIS QUOTE IS VALID FOR 24 HOURS



16555 W Glendale Dr
 New Berlin, WI 53151-2845
 US
 Phone: (262) 786-6530
 Fax: (262) 786-3530
 www.americanboltcorp.com

QUOTE

| DATE | QUOTE NO. | PAGE |
|---------------------------|-----------|--------|
| 11-06-25 | 981359 | 1 of 1 |
| RFQ # RACINE FILTER REHAB | | |

BILL TO:
 LEE MECHANICAL, INC
 9909 S 57TH STREET
 FRANKLIN, WI 53132
 USA

SHIP TO:
 LEE MECHANICAL, INC
 9909 S 57th St
 Franklin, WI 53132-8685
 US

| REQUESTED BY | SHIP VIA | SALESPERSON | PAYMENT TERMS | SHIP DATE | | |
|---|------------|-------------|---------------|------------|-----|------------|
| Nick Stark | OT Prepaid | Sam Vogt | NET 30 | | | |
| PRODUCT / DESCRIPTION | QTY | ORD | UNIT | PRICE | PER | TOTAL |
| UBLT062C600DUCT316USA 5/8 U BOLT FOR 6" DUCTILE PIPE #316 SS *USA* (7" BETWEEN LEGS, 10" INSIDE LENGTH, 4" THRD) Not stock, available approximately 3 weeks after receipt of order. MTR - Material Test Report | 24 | | EA | \$43.86000 | EA | \$1,052.64 |
| NFH062CNUT316USA 5/8-11 NC FIN HEX NUT #316 SS *USA* Not stock, available approximately 2 weeks after receipt of order. MTR - Material Test Report | 48 | | EA | \$6.21000 | EA | \$298.08 |
| WUSS062 WAS316USA 5/8 FLAT WASHER #316 SS *USA* Not stock, available approximately 2 weeks after receipt of order. MTR - Material Test Report | 98 | | EA | \$0.53000 | EA | \$51.94 |
| TROD050C144B7HDUSA 1/2-13x144" NC THREADED ROD A193-B7 HOT DIP GALV *USA* MTR - Material Test Report | 2 | | EA | \$42.26424 | EA | \$84.53 |
| NHHX050CNUTDHHUSA 1/2-13 NC HVY HEX NUT A563 DH HOT DIP GALV *USA* MTR - Material Test Report | 18 | | EA | \$43.17 | C | \$7.77 |
| WUSS050 WAS436HDUSA 1/2 USS PATTERN STRUCTURAL WASHER F436 HOT DIP GALV *USA* MTR - Material Test Report | 18 | | EA | \$0.17560 | EA | \$3.16 |
| | | | | | | \$0.00 |

Quote is valid for 7 days. Special order items are non-cancelable and non-returnable.
 Special order items are called complete +/- 10% of original order quantity.
 Material test reports must be requested at time of ordering.
 All sales are subject to our **Terms and Conditions**
Thank You For The Opportunity To Quote!

| | |
|--------------|---------------------|
| SUB TOTAL | \$1,498.12 |
| SALES TAX | -\$88.39 |
| TOTAL | \$1,586.51 |



November 06, 2025

Quote Number: 25-21544-Q
Version Number: 1

Lee Mechanical

9909 S 57th Street
Franklin, Wisconsin, United States
53132

Attention: Nick Stark, Project Manager

Regarding: Surface Wash Brackets

Doral Corporation ("Doral" or "Seller") proposes to furnish the labor, equipment and materials to complete the following ("Work"):

Scope:

- Labor, material and equipment to fabricate (24)-1/2" 5052 Aluminum Surface Wash Brackets

Job Description

Surface Wash Brackets

Clarifications:

- Current lead time is 5 working days
- U Bolts and anchors by others
- "Buyer" referenced in the remainder of this document refers to the customer named above.
- Doral will use cushion tire forklifts and urethane dollies to move all machinery, but shall not be held liable for any loss due to damage to driveways, finished floors, curbs, sidewalks, or parts thereof not adequate to support machinery and the equipment needed to complete the job.
- Doral will perform a pre-job safety talk complete with a written job safety analysis (JSA). Any other training that may be required will be completed on a time and material basis in addition to the quoted price, unless otherwise listed and included in quote total.
- Prior to Doral Corporation commencing any work on specified machinery, the customer shall provide machine-specific lockout/tagout (LOTO) procedures. These procedures must be detailed and compliant with 29CFR 1910.147 to ensure the safety of all personnel involved. All costs associated with Doral needing to independently confirm a zero-energy state will be considered a change order add to the project.

In the event that the customer is unable to provide the required machine-specific lockout/tagout procedures, the following shall apply:

- a. The customer must visibly air gap all energy sources associated with the machinery prior to the start of any work by Doral (this is something we would request at that time, not include in our quotes)
 - b. Doral reserves the right to contact a licensed electrician and/or a safety consultant to assess the equipment and ensure a zero-energy state is achieved. The costs associated with this assessment and any necessary actions to achieve a zero-energy state will be borne by the customer. (this would be a training event with our field staff).
- Quote is valid for 30 days - Unless otherwise noted
 - Invoices are due upon receipt.
 - Customer is responsible for any applicable sales tax in the state the Work is performed if other than Wisconsin.
 - Testing, handling and/or disposal of hazardous materials is by others.

Three Thousand Nine Hundred Fifty US Dollars
Contract Price \$3,950.00



If you would like us to proceed with this Work pursuant to the clarifications above and terms and conditions attached, please sign in the space provided below and return a copy back to us. We thank you for the opportunity to provide you with this quote and we look forward to working with you in the future. If you have any questions, please do not hesitate to contact me.

Regards,

Todd Rivers
414-530-2634
todd.rivers@doralcorp.net

Terms and Conditions:

Except as may otherwise be specifically provided by separate written agreement signed by an authorized agent of Doral Corporation ("Seller"), the details of this Proposal as written on the face hereof and the terms and conditions set forth below constitute the entire agreement between Buyer and Seller. The Buyer, or his or her authorized agent expressly assents and agrees to the following terms and no other terms or conditions shall be of any force or effect.

1. "Buyer" referenced in the remainder of this document refers to the customer named above.
2. The price quoted does not include Seller's employees working overtime unless specifically stated. Any work authorized by Buyer prior to or after the normal work shift or on Saturday, Sunday or holiday will be charged as an extra at Seller's cost plus insurance and taxes. No overtime will be worked unless specially authorized by Buyer.
3. The quoted prices are based on the present hourly wage rates of the AFL-CIO Building Trades Union in the areas where the job is performed. In the event of an increase or decrease in wage rates, or if bonus payments are required, a price adjustment shall be made based on Seller's actual number of hours worked from the effective date of the increase or decrease.
4. The amount of any state sales or use tax or other similar charge upon the production sale, shipment and/or installation of goods or services sold hereunder, now or hereafter imposed by any federal state or municipal government, shall be added to the price herein quoted, and shall be paid by the Buyer.
5. Buyer shall review and take appropriate action on documents submitted to Buyer by Seller and otherwise provide any other information required for the performance of Seller's Work in a timely manner so as to not delay the progress or completion of the Work. Buyer shall also provide Seller prompt written notice if it discovers any conditions that may affect the scope or timing of Seller's Work or any alleged defects in Seller's Work.
6. Prior to commencing the Work, Buyer shall provide Seller with all relevant data relating to the condition of the project site. Seller may rely upon the accuracy and completeness of all of such information furnished by Buyer. In the event that Seller encounters conditions at the site which differ from those anticipated by Seller based on the data provided by Buyer, Seller shall be entitled to reimbursement for its additional costs incurred as a result thereof. The Buyer shall provide, without cost to us, an adequate staging area and storage space for any tools, equipment, etc., as may be necessary during the course of performing the Work covered by this Proposal.
7. If the Seller is delayed at any time in the commencement, progress or completion of the Work by, an act or neglect of Buyer, changes in the Work approved by Seller, fires, floods or other adverse weather conditions strikes, Work stoppages or other labor disputes, labor, machinery or material shortages, accidents or casualties, transportation or delivery embargoes or delays, changes in laws, regulations or priorities of federal, state or local government authorities, epidemics or pandemics (including the COVID-19 pandemic), government shutdowns or delays, or any other cause beyond the Seller's control (each, a "Force Majeure Event"), Seller may, at its option, (i) cancel the accepted Proposal or the portion thereof as to which such Force Majeure Event shall apply, or (ii) extend the time for performance of the Work for a period of time equal to the delay caused by the Force Majeure Event and increase the Contract Price to compensate Seller for all additional costs incurred as a result of the Force Majeure Event. Seller shall not be liable for any damages the Buyer incurs that are caused by a Force Majeure Event.
8. Seller is covered by insurance and will be pleased to furnish a certificate of such insurance upon request. Should the Buyer require additional insurance it will be acquired upon written request and shall be billed at Seller's cost and paid for by Buyer as an addition to the Contract Price.
9. Buyer represents and warrants that Buyer is solvent and can and will pay for the Work provided to Buyer in accordance with the terms of this Proposal. Seller may submit invoices for partial payment as the Work under this Proposal progresses. Such partial invoices are due upon receipt. Seller also retains the right to require full payment in advance or to accelerate payments during the course of the Work if, in Seller's sole discretion, the financial position of the Buyer so requires. All invoices which remain unpaid for more than 30 days after receipt shall be subject to interest at a rate of 1.5% per month, unless such rate is not permissible under applicable law, in which case the highest rate permissible by law shall apply.

10. In the event Buyer defaults in any payment obligation, Seller may, without prejudice to the other remedies suspend further Work until the default is corrected. Any such failure to make payments at the times provided shall be a complete bar to any claim by Buyer for delay in completion of the Work. As a condition of resuming the Work, Buyer shall also be required to reimburse Seller for all interest fees accrued and demobilization costs suffered by Buyer.
11. Buyer shall indemnify, defend and hold Seller harmless from and against claims, damages, costs, losses and expenses (including attorneys' fees), which arise out of or result from the Work, provided that such claim, damage, cost, loss or expense is caused, in whole or in part, by the negligent acts or omissions of Buyer or anyone directly or indirectly employed by them, or anyone for whose acts they may be liable.
12. All claims for moneys due or to become due to Buyer shall be subject to deduction for any setoff or counterclaim Seller may have against Buyer arising out of this or any other of Seller's accepted Proposals, purchase orders or acknowledgments with Buyer.
13. In the event that Buyer breaches the terms and conditions set forth in this Proposal, Seller shall be entitled to recover all costs incurred in pursuing further action to enforce any of the terms or conditions of this Proposal, including Seller's actual attorneys' fees. Buyer waives claims against Seller for indirect, consequential and punitive damages arising out of or relating to this Proposal or Seller's performance of the Work. Such damages include, by way of example only, lost profits, loss of use, reputational harm, loss of goodwill and interest and financing charges.
14. If any provision of this Proposal is determined to be unenforceable the remainder of this Proposal shall not be affected by such determination.
15. Buyer shall not assign any rights or claims under this Proposal, or arising out of, in connection with or resulting from this Proposal, or for any breach thereof, without prior written consent of Seller. Any such attempted assignment shall be void.
16. Seller may terminate the Proposal due to Buyer's default, Buyer's voluntary or involuntary bankruptcy or insolvency . or for Seller's convenience, in any event upon written notice. Upon termination, Seller shall be entitled to compensation for the Work performed through the date of termination. In the event of a termination for Buyer's default, Seller shall further be entitled to payment for its costs associated with the termination, as well as overhead and profit on Work not yet performed. Final payment shall be due thirty (30) days after termination.
17. The Proposal shall be governed by the laws of the State of Wisconsin and shall be subject to, at Seller's option (i) litigation in Milwaukee County Circuit Court , or (ii) arbitration in accordance with the American Arbitration Association's Construction Rules and Mediation Procedures then in effect. The Buyer waives any objection that it might have a venue or jurisdiction and consents to service of process by registered mail, return receipt requested.
18. It is a condition of this Proposal that any provisions printed or otherwise contained on any documents furnished by Buyer to Seller shall have no force or effect unless they are agreed to in writing by a duly authorized officer of the Seller. This Proposal contains the entire agreement of the parties, and failure of either party to enforce any of its rights shall not constitute a waiver of such rights or of any other rights. If any provision of this Proposal is determined to be unenforceable the remainder of this Proposal shall not be affected by such determination.
19. Seller warrants that the Work will be performed in a good and workmanlike manner. In the event that the Work is not of such quality, as Buyer's sole remedy for such breach of warranty, Seller shall, at its option, replace or reimburse Buyer for the reasonable decrease in value of the Work as a result of the defect (up to the invoice price for such portion of the Work). THE WARRANTY STATED HEREIN SHALL BE BUYER'S SOLE AND EXCLUSIVE REMEDY AS IT RELATES TO DEFECTIVE WORK. ALL OTHER WARRANTIES AVAILABLE AT LAW OR EQUITY, INCLUDING, WITHOUT LIMITATION, ANY WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE ARE HEREBY DISCLAIMED.
20. SELLER'S MAXIMUM LIABILITY TO BUYER FOR ANY CLAIM OF ANY KIND ARISING OUT OF OR IN CONNECTION WITH OR RESULTING FROM THIS PROPOSAL OR FROM THE PERFORMANCE OR BREACH THEREOF SHALL NOT EXCEED THE CONTRACT PRICE. THIS LIMITATION OF SELLER'S LIABILITY WILL APPLY REGARDLESS OF THE FORM OF ACTION, WHETHER IN CONTRACT OR TORT, INCLUDING NEGLIGENCE.
21. Due to extreme market volatility the Contract Price including the materials comprising the Work are subject to change without notice. Seller will confirm the Contract Price at time of order. Price in effect at time of shipment on all quotes. Material availability is also subject to prior sales and, as such, is subject to change without notice.



The undersigned hereby accepts Doral's bid and authorizes it to carry out the Work on the terms and specifications set out herein.

AUTHORIZED ACCEPTANCE

Date: _____ *P.O.#:* _____

Authorized by (Print Name): _____

Signature: _____

****Signature acknowledges acceptance of all applicable terms and conditions attached***



December 5, 2025

Nick Stark – nstark@selectlee.com
Lee Mechanical
9817 S. 13th St
Oak Creek, WI 53154

**RE: TAMCO #24-427
Racine Water Utility Filter
Request for Change Order Paint 6 6" Clevis Hangers – Revision II**

Dear Nick,

Thomas A. Mason Co., Inc. wishes to quote you a price on the above-referenced project. Our price includes all labor, material, equipment, and rigging necessary to complete the project. Our price is furnished, installed, and tax included. Work to be done as follows:

Work Scope

- Lee Mechanical to drop off hangers at Thomas A. Mason Co., Inc. shop to be prefinished.
- Mask threaded rod.
- Apply one (1) coat of galvanizing bond primer.
- Apply two (2) coats of specified finish coat.
- Lee Mechanical to pick up hangers at Thomas A. Mason Co., Inc shop.
- Included in price is trip charge to touch up hangers after installation by Lee Mechanical.

Total Request for Change: \$2,074.00

Please issue a Change Order if the pricing above is accepted.

Sincerely,

THOMAS A. MASON CO., INC.

Steven J. Macalone

President
SJM/II

cc: Bill Crom, Thomas A. Mason Co., Inc., Superintendent
Lucas Rocole, Thomas A. Mason Co., Inc., Director of Finance and Contract Administration
Katie Lemke, Thomas A. Mason Co., Inc., Accounting Supervisor

Milwaukee Office
P.O. Box 511490 * Milwaukee, WI 53203-0251
Phone (414)271-6688 * Fax (414)289-9363
E-mail: tamco@tamason.com

Toll Free (888) 258-6688
Web Page: www.tamason.com

Granby Office
P.O. Box 2090 * Granby, CO 80446
Phone (970)887-1818 * Fax (970)887-2828
E-mail: tommason@tamason.com



January 21, 2026

Chris Tippery
CDM Smith

Reference: Project Name: Racine WTP Filter Rehabilitation

Subject: Change Order Request - Repair Grout in FBs 14 & 16

Chris Tippery,

Per CDM Smith, Repair Grout in FBs 14 & 16

Our price for the scope of work as described above is \$1,020.00. Please issue a signed change order to our contract or sign below and return this document to us as acknowledgement of this change in our scope of work.

Schedule Impact: TBD

If you have any questions regarding this issue, please do not hesitate to contact me at your earliest convenience. This pricing expires after 15 working days.

Sincerely,

LEE Mechanical Inc.

ACCEPTED: _____

COMPANY: _____

DATE: _____

Kody M. Azarian
Project Manager

Lee Mechanical

Project: Racine WTP Filter Rehabilitaion
Date: 01/21/26
LEE Change Order #: 024
Subject: Repair Grout in FBs 14 & 16

| Labor | | | | | | |
|--|------|----------------------|---|----------|----|-------------------|
| Sheet Metal Journeyman | 0.0 | Hours | @ | \$98.89 | = | \$0.00 |
| Sheet Metal Journeyman (OT) | 0.0 | Hours | @ | \$131.46 | = | \$0.00 |
| Sheet Metal Foreman | 0.0 | Hours | @ | \$114.20 | = | \$0.00 |
| Sheet Metal Foreman (OT) | 0.0 | Hours | @ | \$150.03 | = | \$0.00 |
| Sheet Metal General Foreman | 0.0 | Hours | @ | \$117.46 | = | \$0.00 |
| Sheet Metal General Foreman (OT) | 0.0 | Hours | @ | \$154.91 | = | \$0.00 |
| Sheet Metal Delivery (OT) 1,500#/Truck @ 4 Hrs/Truck | 0.0 | Hours | @ | \$90.00 | = | \$0.00 |
| Pipe Fitter Journeyman | 0.0 | Hours | @ | \$108.53 | = | \$0.00 |
| Pipe Fitter Journeyman (OT) | 0.0 | Hours | @ | \$133.69 | = | \$0.00 |
| Pipe Fitter Foreman | 0.0 | Hours | @ | \$123.35 | = | \$0.00 |
| Pipe Fitter Foreman (OT) | 0.0 | Hours | @ | \$152.35 | = | \$0.00 |
| Piping General Foreman | 0.0 | Hours | @ | \$119.52 | = | \$0.00 |
| Piping General Foreman (OT) | 0.0 | Hours | @ | \$157.28 | = | \$0.00 |
| Pipe Delivery (OT) | 0.0 | Hours | @ | \$90.00 | = | \$0.00 |
| Engineering | 0.0 | Hours | @ | \$130.00 | = | \$0.00 |
| Virtual Designer | 0.0 | Hours | @ | \$119.52 | = | \$0.00 |
| Service Technician | 0.0 | Hours | @ | \$125.00 | = | \$0.00 |
| Labor Total | | | | | | \$0.00 |
| Materials | | | | | | |
| Sheet Metal Ductwork Fabrication | | Weight = | | 0 Lbs | | \$0.00 |
| Sheet Metal Supplies & Accessories | | | | | \$ | - |
| Pipe, Valve, Fitting & Hanger Material & Supplies | | Cost from Estimate = | | \$ - | | \$0.00 |
| Materials Total | | | | | | \$0.00 |
| Equipment | | | | | | |
| Vent Equipment | | | | | \$ | - |
| Piping Equipment | | | | | \$ | - |
| Equipment Total | | | | | | \$0.00 |
| Sales and Use Tax | | | | 0.00% | | \$0.00 |
| Warranty | | | | 0.0% | | \$0.00 |
| Other Cost | | | | | | |
| Project Management | 0.00 | Hours | @ | \$0.00 | | \$0.00 |
| Power Tools | | | | | | \$0.00 |
| Equipment Rental (Lifts) | | | | | | \$0.00 |
| Forklift | | | | | | \$0.00 |
| Blueprints | | Qty= | @ | \$1.15 | | \$0.00 |
| Permits | | | | | | \$0.00 |
| Other Cost Total | | | | | | \$0.00 |
| Contractor Subtotal | | | | | | \$0.00 |
| Overhead + Profit @ | 15% | | | | | \$0.00 |
| Subcontractors | | | | | | |
| TA Mason | | | | | | \$0.00 |
| Insulation | | | | | | \$0.00 |
| Test & Balance | | | | | | \$0.00 |
| Doral | | | | | | \$0.00 |
| Electrical | | | | | | \$0.00 |
| Platt | | | | | | \$962.00 |
| Mechanical | | | | | | \$0.00 |
| Chemical Treatment | | | | | | \$0.00 |
| Start-Up (LEE Mechanical Services) | | | | | | \$0.00 |
| TOTAL SUBCONTRACTOR COSTS | | | | | | \$962.00 |
| Subcontractor Profit @ | 5% | | | | | \$48.10 |
| Change Order Subtotal | | | | | | \$1,010.10 |
| SUBTOTAL | | | | | | \$1,010.10 |
| Bond | 1% | | | | | \$10.10 |
| TOTAL | | | | | | \$1,020.20 |



CONSTRUCTION, INC.

7407 South 27th Street • P.O. Box 320160
Franklin, Wisconsin 53132-6021 • (414) 761-3868 • FAX (414) 761-3591

January 16, 2026

Mr. Kody Azarian
Lee Mechanical
9909 South 57th Street
Franklin, WI 53132

Re: Racine WTP Filter Rehabilitation
PCO #13 – Phase 4 Grout Repairs and Replacements

Dear Kody,

Our proposal and contract for the construction of this project did not include removing or replacing any grout around filter blocks that were not being replaced in Filter Beds #14 and #16. Per the sketch and instructions provided by Thomas F. Plinke, P.E. of CDM Smith, we propose to complete the following additional work:

- Remove the loose grout material as indicated on the CDM Smith drawings.
- Furnish and install new grout into these joints.
- 6.58 manhours were spent completing this work.

We propose to complete this work for the additional sum of . . . \$962.00.

Please prepare a Change Order to our subcontract agreement to include this cost if it is acceptable to you and the owners. All terms and conditions of that agreement also apply to this proposal and Change Order. As always, please contact me with any comments or questions pertaining to this Change Order request.

Thank you.

Respectfully submitted,
PLATT CONSTRUCTION, INC.

Gary A. Kretchmer

Gary A. Kretchmer, RA CSI
Senior Project Manager / Estimator



January 21, 2026

Chris Tippery
CDM Smith

Reference: Project Name: Racine WTP Filter Rehabilitation

Subject: Change Order Request - Per CDM Smith, request to price up 180 Lineal Feet of

Chris Tippery,

Per CDM Smith, request to price up 180 Lineal Feet of Grout Fillet in FB 14 & FB 16

Our price for the scope of work as described above is \$3,645.00. Please issue a signed change order to our contract or sign below and return this document to us as acknowledgement of this change in our scope of work.

Schedule Impact: TBD

If you have any questions regarding this issue, please do not hesitate to contact me at your earliest convenience. This pricing expires after 15 working days.

Sincerely,

LEE Mechanical Inc.

ACCEPTED: _____

COMPANY: _____

DATE: _____

Kody M. Azarian
Project Manager

Lee Mechanical

Project: Racine WTP Filter Rehabilitaion
Date: 01/21/26
LEE Change Order #: 025
Subject: Per CDM Smith, request to price up 180 Lineal Feet of Grout Fillet in FB 14 & FB 16

| Labor | | | | | | |
|--|------|----------------------|---|----------|-------|-------------------|
| Sheet Metal Journeyman | 0.0 | Hours | @ | \$98.89 | = | \$0.00 |
| Sheet Metal Journeyman (OT) | 0.0 | Hours | @ | \$131.46 | = | \$0.00 |
| Sheet Metal Foreman | 0.0 | Hours | @ | \$114.20 | = | \$0.00 |
| Sheet Metal Foreman (OT) | 0.0 | Hours | @ | \$150.03 | = | \$0.00 |
| Sheet Metal General Foreman | 0.0 | Hours | @ | \$117.46 | = | \$0.00 |
| Sheet Metal General Foreman (OT) | 0.0 | Hours | @ | \$154.91 | = | \$0.00 |
| Sheet Metal Delivery (OT) 1,500#/Truck @ 4 Hrs/Truck | 0.0 | Hours | @ | \$90.00 | = | \$0.00 |
| Pipe Fitter Journeyman | 0.0 | Hours | @ | \$108.53 | = | \$0.00 |
| Pipe Fitter Journeyman (OT) | 0.0 | Hours | @ | \$133.69 | = | \$0.00 |
| Pipe Fitter Foreman | 0.0 | Hours | @ | \$123.35 | = | \$0.00 |
| Pipe Fitter Foreman (OT) | 0.0 | Hours | @ | \$152.35 | = | \$0.00 |
| Piping General Foreman | 0.0 | Hours | @ | \$119.52 | = | \$0.00 |
| Piping General Foreman (OT) | 0.0 | Hours | @ | \$157.28 | = | \$0.00 |
| Pipe Delivery (OT) | 0.0 | Hours | @ | \$90.00 | = | \$0.00 |
| Engineering | 0.0 | Hours | @ | \$130.00 | = | \$0.00 |
| Virtual Designer | 0.0 | Hours | @ | \$119.52 | = | \$0.00 |
| Service Technician | 0.0 | Hours | @ | \$125.00 | = | \$0.00 |
| Labor Total | | | | | | \$0.00 |
| Materials | | | | | | |
| Sheet Metal Ductwork Fabrication | | Weight = | | 0 Lbs | | \$0.00 |
| Sheet Metal Supplies & Accessories | | | | | \$ | - |
| Pipe, Valve, Fitting & Hanger Material & Supplies | | Cost from Estimate = | | \$ - | | \$0.00 |
| Materials Total | | | | | | \$0.00 |
| Equipment | | | | | | |
| Vent Equipment | | | | | \$ | - |
| Piping Equipment | | | | | \$ | - |
| Equipment Total | | | | | | \$0.00 |
| Sales and Use Tax | | | | | 0.00% | \$0.00 |
| Warranty | | | | | 0.0% | \$0.00 |
| Other Cost | | | | | | |
| Project Management | 0.00 | Hours | @ | \$0.00 | | \$0.00 |
| Power Tools | | | | | | \$0.00 |
| Equipment Rental (Lifts) | | | | | | \$0.00 |
| Forklift | | | | | | \$0.00 |
| Blueprints | | Qty= | @ | \$1.15 | | \$0.00 |
| Permits | | | | | | \$0.00 |
| Other Cost Total | | | | | | \$0.00 |
| Contractor Subtotal | | | | | | \$0.00 |
| Overhead + Profit @ | 15% | | | | | \$0.00 |
| Subcontractors | | | | | | |
| TA Mason | | | | | | \$0.00 |
| Insulation | | | | | | \$0.00 |
| Test & Balance | | | | | | \$0.00 |
| Doral | | | | | | \$0.00 |
| Electrical | | | | | | \$0.00 |
| Platt | | | | | | \$3,438.00 |
| Mechanical | | | | | | \$0.00 |
| Chemical Treatment | | | | | | \$0.00 |
| Start-Up (LEE Mechanical Services) | | | | | | \$0.00 |
| TOTAL SUBCONTRACTOR COSTS | | | | | | \$3,438.00 |
| Subcontractor Profit @ | 5% | | | | | \$171.90 |
| Change Order Subtotal | | | | | | \$3,609.90 |
| SUBTOTAL | | | | | | \$3,609.90 |
| Bond | 1% | | | | | \$36.10 |
| TOTAL | | | | | | \$3,646.00 |



CONSTRUCTION, INC.

7407 South 27th Street • P.O. Box 320160
Franklin, Wisconsin 53132-6021 • (414) 761-3868 • FAX (414) 761-3591

January 16, 2026

Mr. Kody Azarian
Lee Mechanical
9909 South 57th Street
Franklin, WI 53132

Re: Racine WTP Filter Rehabilitation
PCO #15 – Phase 4 Grout Fillets

Dear Kody,

Our proposal and contract for the construction of this project did not include the construction of 3" x 3" grout fillets along the walls opposite the flumes in Filter Beds #14 and #16. Per the sketch and instructions provided by Thomas F. Plinke, P.E. of CDM Smith, we propose to complete the following additional work:

- Remove the loose grout material at the wall-to-filter block joint.
- Furnish and apply one (1) brushed-on coat of Dayton Superior Pro-Poxy 200 bonding agent to the surface of the wall and top edge of the filter blocks.
- Furnish and install one hundred eighty (180) lineal feet of approximately 3" x 3", 45-degree grout fillet over this wall-to-filter block joint.
- This fillet is to extend 1" – 2" onto and over the filter blocks.
- Ten (10) bags of Portland cement and twenty (20) bags of mason sand were used to complete this work at a cost of \$443.11.
- Twenty and one-half (20.5) hours of mason labor was used to complete this work at a cost of \$2,996.28.

We propose to complete this work for the additional sum of . . . **\$3,438.00.**

Please prepare a Change Order to our subcontract agreement to include this cost if it is acceptable to you and the owners. All terms and conditions of that agreement also apply to this proposal and Change Order. As always, please contact me with any comments or questions pertaining to this Change Order request.

Thank you.

Respectfully submitted,
PLATT CONSTRUCTION, INC.

Gary A. Kretchmer

Gary A. Kretchmer, RA CSI
Senior Project Manager / Estimator

Platt Construction, Inc., Is An Equal Employment Opportunity Employer