



City of Racine: On-Street Parking Modernization

Blaise Hometorwu
Branch Manager

Diane Mirr
District Manager

Fatawu Darison
District Manager
(Municipal Enforcement)

Altin Gjergo
Project Manager

Lidia Zgela
Area Manager

06/18/2025



- Outdated space-based parking meters.



- Lost revenue and poor user experience.



- Need for a license plate number (LPN)-based system.

Parking

- Decal Placement (Text2Pay)
- Enhance Efficiency
- Improve Revenue Collection
- Technology – Deploy All Rates

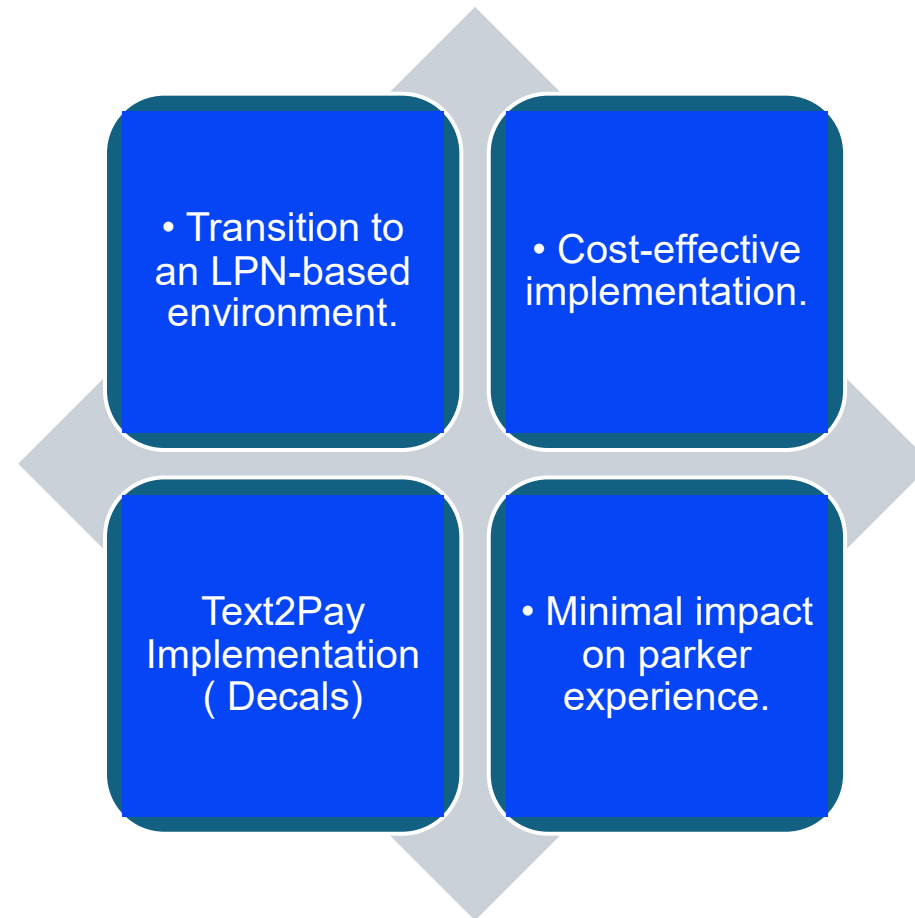
Adding

- Adding Enforcement: Integration of Passport's enforcement tools with real-time monitoring and citation capabilities.

Timeline and Deliverables

- • Phase 1: LPN Switch (30-45 Days)
- • Phase 2: Curbside Refresh (60 Days)
- • Phase 3: Enforcement Discovery (30 Days)
- • Phase 4: Enforcement Go-Live (3 Months)
- • Phase 5: Website Integration (3 Months)

Phase 1: LPN Switch (30-45 Days)



Phase 2: Curbside Refresh (60 Days)



- Installation of new branded signage.
- Activation of Text2Pay and Guest Checkout features.

Passport's sign designs have been optimized to drive utilization

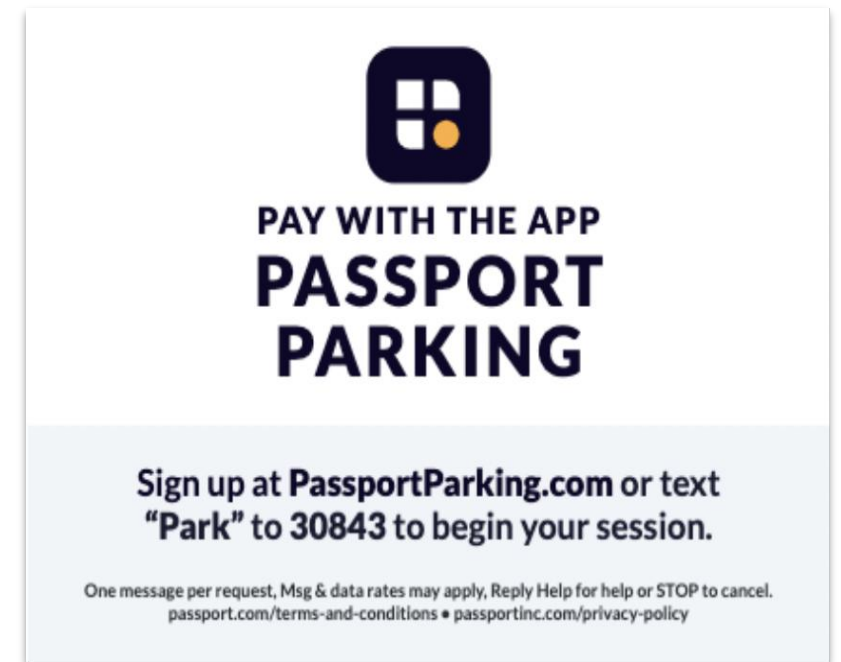
Passport has conducted multiple rounds of end-user testing to identify what parkers are looking for when they read parking payment signage

- **ADA compliant:** clear, clean color contrast and built like a regulatory sign
- **Prominent zone #:** this is what return parkers are immediately looking for
- **Clear call to action:** "Pay with the app" is the quickest way to get to that download or transaction
- **Supporting information:** city logo for credibility + URLs

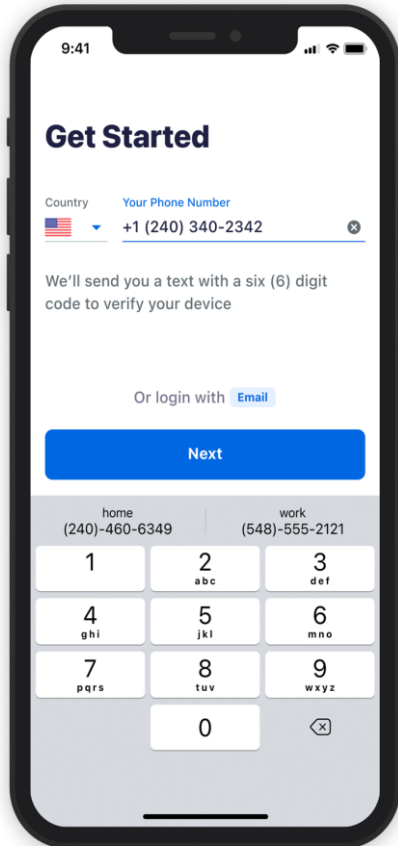


Text to Pay Signage

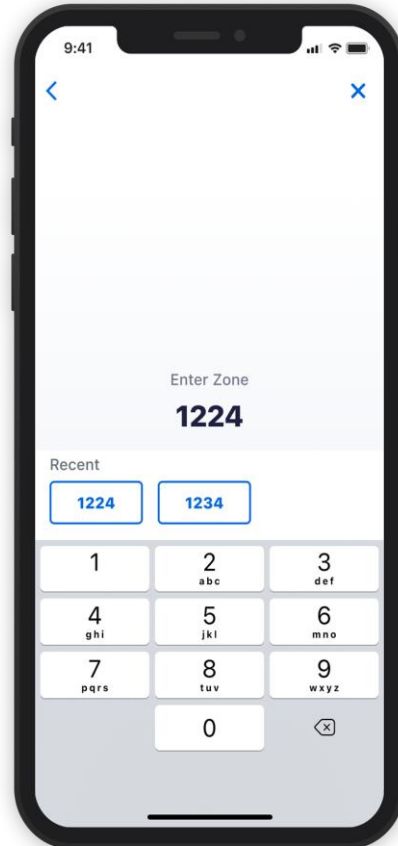
Passport will provide signs and decals that display the short code and keyword needed for Text to Pay. If you currently have adequate signage, we will provide decals with just the Text to Pay information to accompany existing signage.



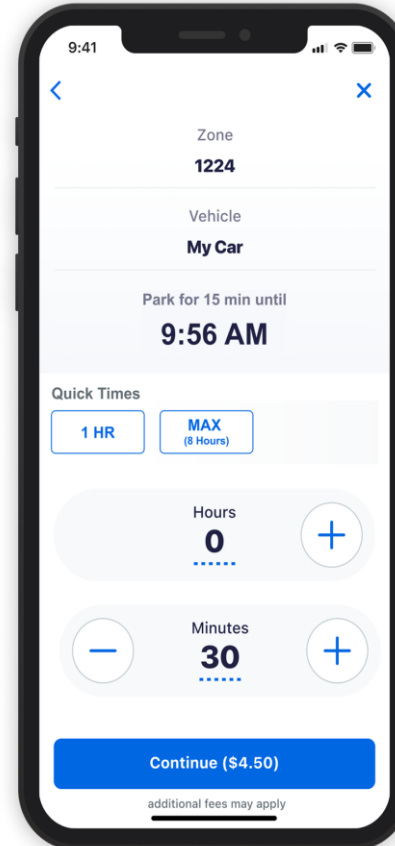
Passport Parking App Overview



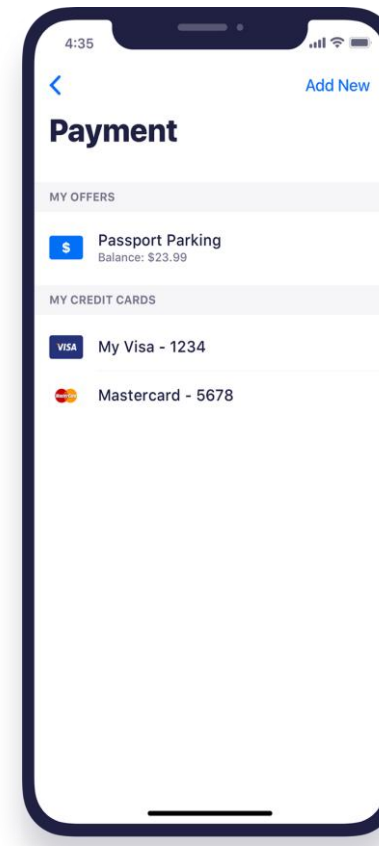
Easy account creation & quick log in



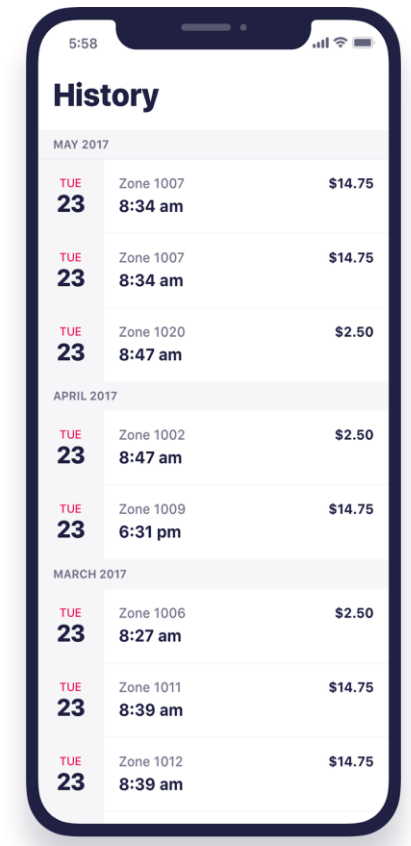
LPN & space-based environments supported



Powerful rate engine to manage rates, rules & regulations



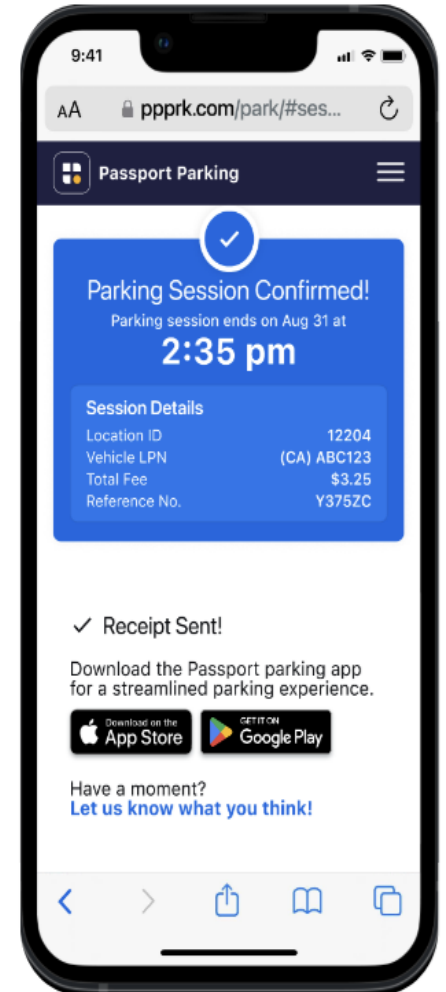
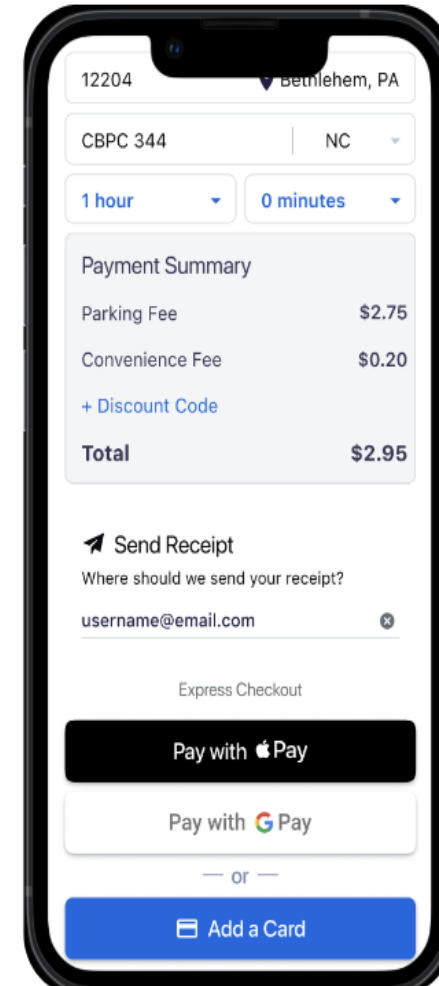
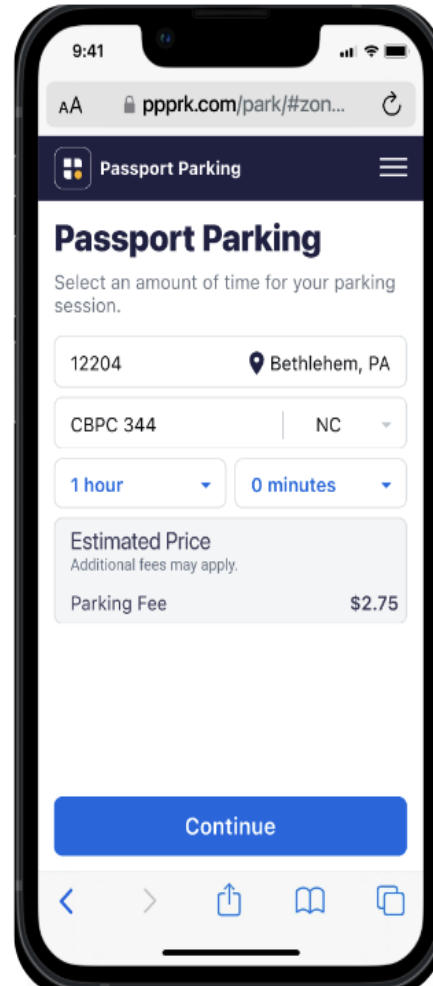
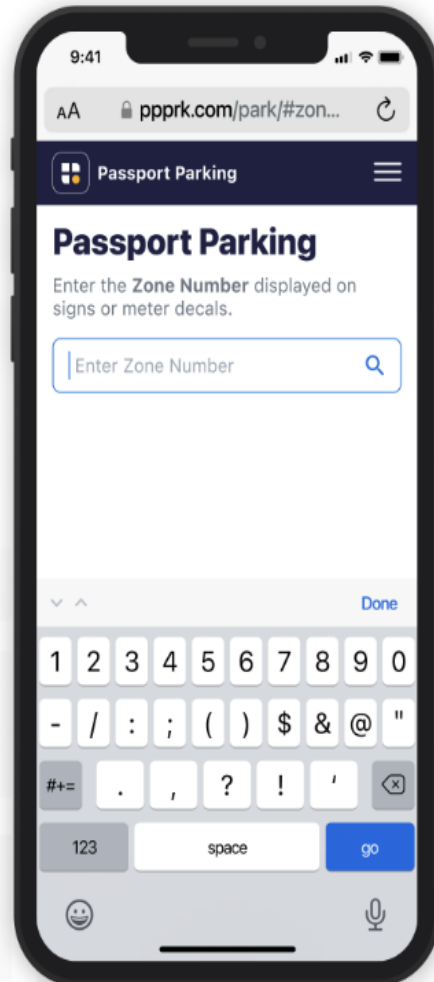
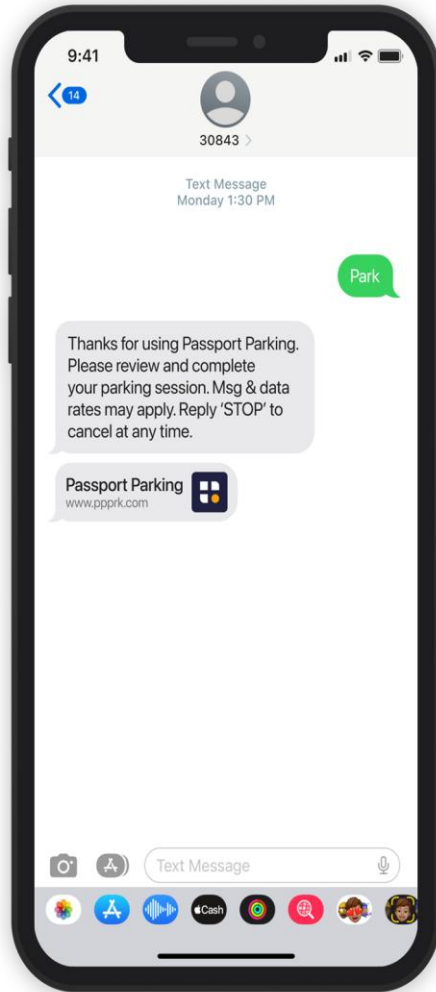
Credit card, debit card & wallet options



Account management, easy session extensions & e-receipts

Text to Pay

Passport Parking example:



Phase 3: Enforcement Discovery (30 Days)



- IMPLEMENTATION OF PASSPORT ENFORCEMENT TOOLS.



- HANDHELD DEVICES FOR REAL-TIME MONITORING.



- REVENUE DEPOSITED DAILY INTO CITY ACCOUNTS.

Phase 4: Enforcement Implementation & Go-Live (3 Months)

- Passport will dedicate a Project Manager for the project.

- Weekly progress calls with team by passport.

- Comprehensive training for city personnel.

Integrate your entire operation into Passport's platform



License Plate
Recognition



Mobile ticket
issuance



Letter
generation &
e-citations



Integrated
payments
processing
service



Back office &
reporting, customer
payment &
management portal



Mobile
payments

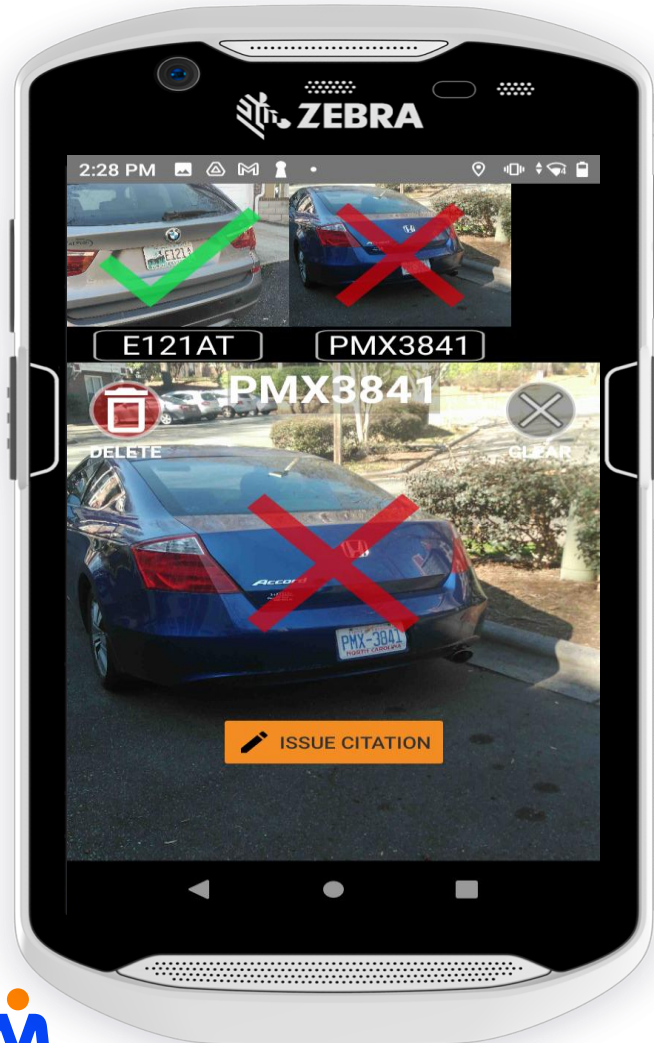
Monitor zones quickly and efficiently on handhelds

Find valid parking sessions in as little as two keystrokes

- Save hours of battery life
- Operate in inclement weather
- Quickly correct an invalid entry
- Issue citation directly from invalid search
- Automatic last second check to ensure there is no valid session before citation is issued



Handheld License Plate Recognition



- Scan the License Plate with the device
- Quickly verify a valid parking session with a visible green check mark or red x

- Custom configurations
- Information at enforcement officer's fingertips
- Auto-populating fields

The screen displays the 'Issue Ticket' form with the following fields: License # (QWERTY), State (North Carolina), Plate Type (PASSENGER), VIN, Color (Black), Make (BMW), and Model (5 Series). At the bottom, there are two orange informational banners: 'Parker has 12 open tickets totaling \$716.00' and 'Vehicle has a valid Daytime permit that expires on 03/30/2016 for zone Library Lane'.

Enter vehicle details

The screen displays the 'Issue Ticket' form with the following fields: Type (Citation selected), Space (12), Zone (100 - Downtown Ple...), Location (with a map icon), Violation (Did Not Pay), Beat (Orange St), Meter # (14), and Direction (North).

Enter violation details

The screen displays the 'Issue Ticket' form with the following sections: Images (with a photo of a car and an 'Add Image' button), Common Notes (with the text 'Way too much snow today'), Notes (with the text 'Way too much snow today' and 'Reset' and 'Add Notes' buttons), and Internal Notes (with the text 'Add internal notes here...' and an 'Issue Ticket' button).

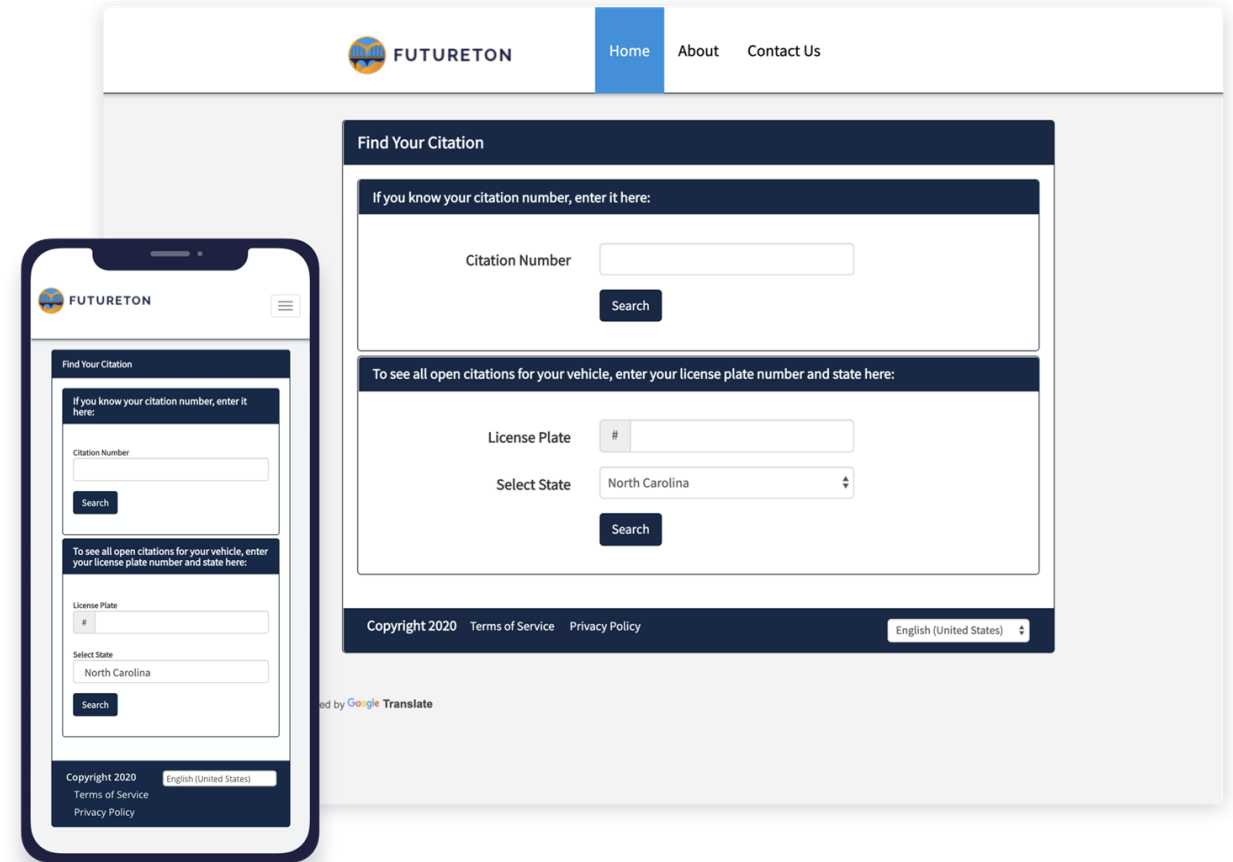
Capture images & notes

Issue tickets in under a minute

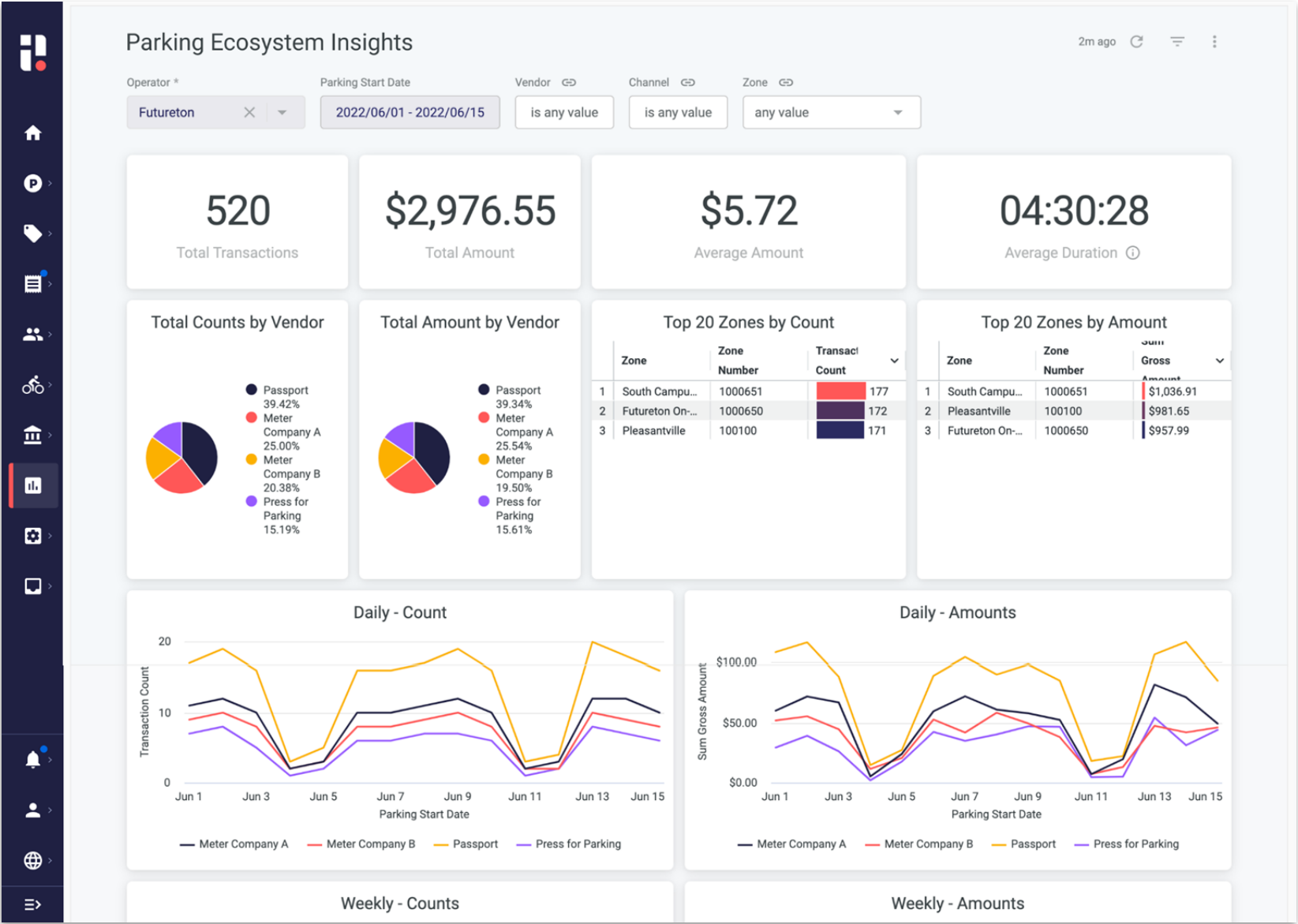
Allow people to search and pay for citations online

Real-time data for real-time payments

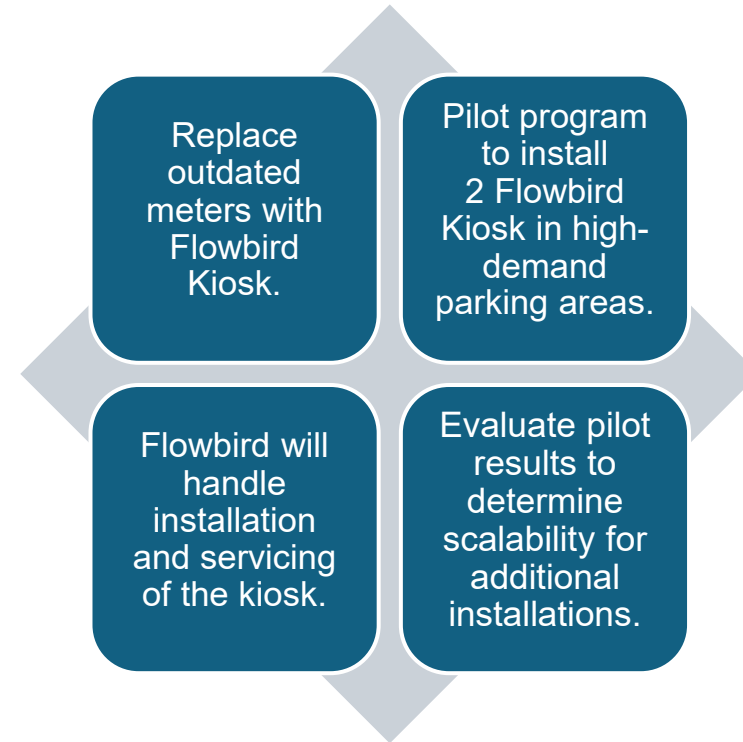
- Encourage immediate payments to help increase revenue by allowing violators to pay online or through their mobile device after issuing a ticket
- Violators can also appeal citations online



Parking Ecosystem Insights



Phase 5: Pilot Program with Flowbird Kiosk



Flowbird Kiosk Locations

- ABM performed a case audit using coin revenue collected for the prior 2 years. Below are our findings on how the City of Racine can utilize installing kiosks along with the passport app to boost revenue.
- ABM recommends installing two (2) Kiosk in these key locations:
 - West side of 5th St. & 6th St. on Main Street
 - Corner of 7th St. & Wisconsin Ave
- Our recommendation is based on revenue collected within the outlined area of Kiosk placement.
- Currently, Main St, from State St to 7th, shows a high demand for parking and will benefit the most from the use of a Kiosk. Staggering the Kiosk throughout the area will allow many different demographics to use the Kiosk, giving us the feedback that will be needed moving forward.
- Currently, ABM's recommendation is to start with the placement of the two (2) kiosks listed above.
- Not using coins eliminates the need to have meter crews collect revenue, saving the City the cost of employees, and Loomis pick-up

Rate Zones

- The detailed map below outlines ABM's recommendations for different rate zones. Using a Kiosk requires all parkers to start a new parking session as the prior parkers' time does not carry over once the space is vacated.
- This is especially true for 2-hour parking zones where we are seeing a large amount of piggybacking off a prior parker's time.
- BLUE- 2-hour parking - \$1.50 per hour
- RED- 4-hour parking \$ 1.40 per hour
- PURPLE- 25 minutes- \$1.60 per 25 Minutes
- Based on the data provided, we believe that the 10-hour parking rate should be eliminated.
- West Racine and Uptown are currently being collected on a 2-week basis, generating about a quarter of revenue and turnover compared to downtown. At this time, we feel that the passport signage would be more beneficial in that area with the possible addition of a Kiosk at a later date if well accepted by the Public and the City of Racine.

Downtown Racine

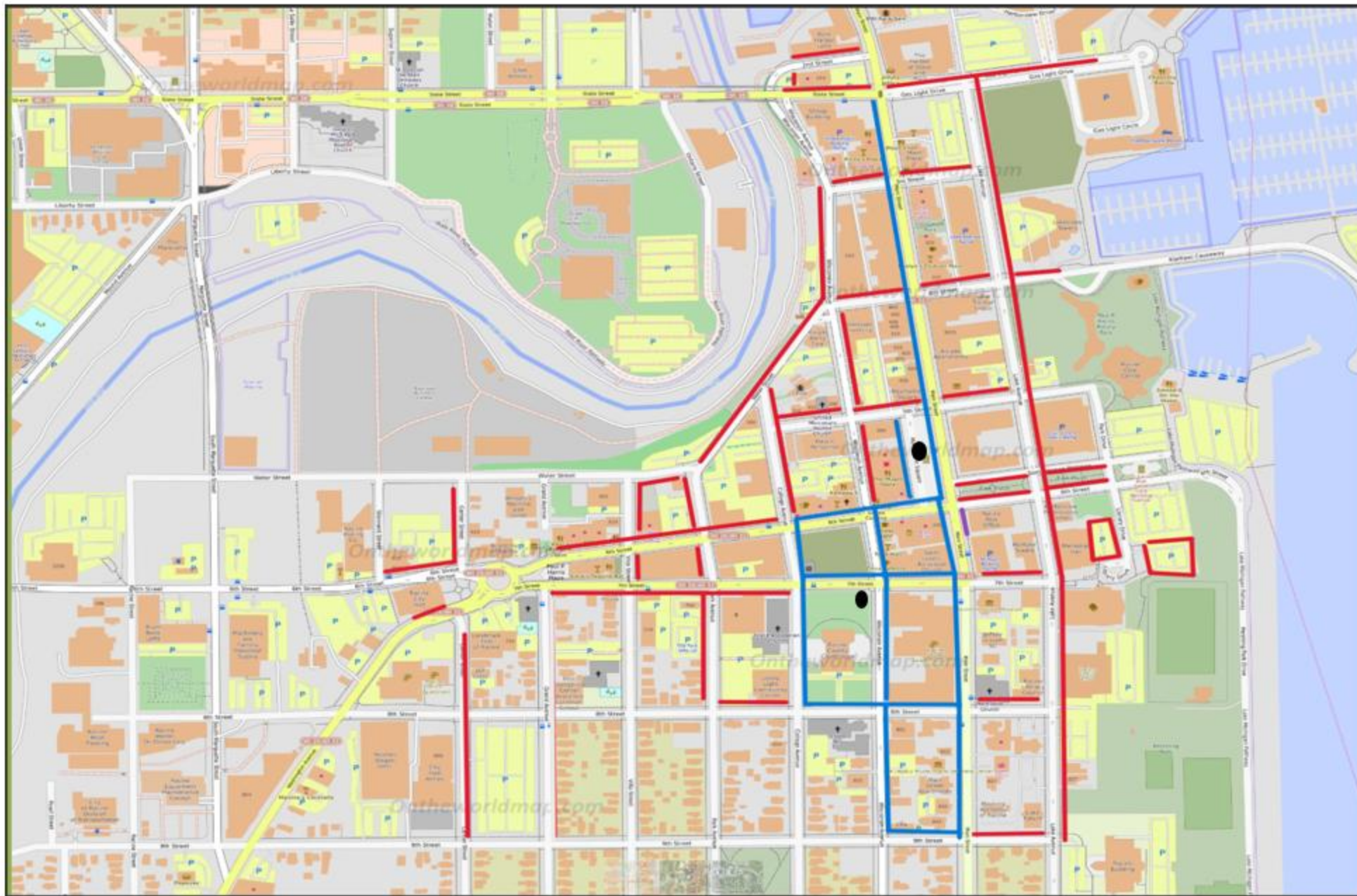
Blue – 2 hours - Zone

Red – 4 Hours - Zone

Purple – 25 Min- Zone

Kiosk # 1 Location:
West Side of Main st,
Between 5th st & 6th st.

Kiosk # 2 Location:
Corner of 7th st, &
Wisconsin Ave.



Revenue Collection Data

January – March 2025

- Monthly Average collections- Based on a three (3) month audit.
-
- Main Street Blue - average Monthly \$ 11,967.00
- Downtown Red- Monthly \$ 3800.00
- Uptown \$82.00
- West Racine \$706.00
- McMynn \$193.00
- Our recommendation on the placement of the Kiosk
- It is based on monthly collections in the five (5) routes.

Revenue Collection Data

January – March 2025

MONTH	LOCATION	AMOUNT
January	Blue Routes	\$12,860.00
January	Red Routes	\$4,300.00
January	Uptown	\$90.00
January	West Racine	\$700.00
January	McMynn	\$200.00
February	Blue Routes	\$10,731.00
February	Red Routes	\$2,900.00
February	Uptown	\$69.00
February	West Racine	\$640.00
February	McMynn	\$160.00
March	Blue Routes	\$12,311.00
March	Red Routes	\$4,200.00
March	Uptown	\$89.00
March	West Racine	\$780.00
March	McMynn	\$220.00
January	Total	\$18,150.00
February	Total	\$14,500.00
March	Total	\$17,600.00

Uptown Racine

Blue- 2 hours - Zone

Green – 10 hours –Zone

Uptown Lot 1 1422 Ann St
Uptown Lot 2 1423 Ann St

Red Free Parking

Uptown Lot upper -
1300 Washington Ave

Uptown Lot lower -
1300 Washington Ave

Uptown Lot -
1529 Maiden Lane



West Racine

Blue – 2 Hours - Zone

Green – 10 Hours - Zone

West Racine Lot-
1215 Hayes Ave

West Racine Lot-
1216 Hayes Ave

West Racine Lot-
1125 Hayes Ave



Phase 6: Website Integration (3 Month)

- • Centralized platform for:
 - – Parking maps and rates.
 - – User accounts and permits.
 - – Parking prepayments and citation disputes.
- • Integration with Passport systems for:
 - seamless operations.

Website sample in a glance...

- Utilize the current flow in the design



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[Find My Parking](#)

Discover Amazing Spaces

Find perfect parking anywhere off-street in Rockford. Compare prices, location and amenities and pick the place that's best for you.

[Find Parking by Location >](#)[Find Parking at Events >](#)[Find Monthly Parking >](#)



[How to Park](#)[Find Parking](#)[Monthly Parking](#)[Support](#)[Pay Fines](#)[City of Rockford](#)

Monthly Parking

Find Monthly Parking in Rockford Illinois

Needing somewhere to park regularly? Monthly Parking is the way to do it.

[Buy Monthly Parking Permits >](#)[Pay Your Monthly Parking Bill >](#)[Residential Parking Permits Portal >](#)

Buy Your Monthly Parking Now

Need a keycard to park in the garage?

Follow these three steps...

1. Select your preferred garage from the lists below.
2. Download and complete the form linked below.
3. Email us the completed form.

Alternatively, call our ABM Parking Office on (815) 968-5294, to complete the monthly agreement form and make the first month's payment.

[Download the Monthly Parking Form](#)[Email Us Your Form](#)

Please note: we do not accept credit card payments over the phone or in the office. We accept cash and check payments only.
Subsequent payment can be made online after your first payment. For Mailing: Enclose a check with the stub and mail payment to ABM Parking Services 2118 ELM ST, ROCKFORD IL 61101.

- A phased, seamless transition.

- Benefits: Modernized parking system, enhanced revenue, improved compliance, and user satisfaction.

- ABM Parking Services commitment to Racine.

Proforma

Description	Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8	Month 9	Month 10	Month 11	Month 12	Year 1
On Street Revenue	\$ 23,180.00	\$ 22,740.00	\$ 29,120.00	\$ 26,325.00	\$ 26,325.00	\$ 24,570.00	\$ 26,000.00	\$ 24,180.00	\$ 22,425.00	\$ 27,040.00	\$ 23,980.00	\$ 24,000.00	\$ 299,885.00
Violation Revenue (30% of Revenue)	\$ 6,954.00	\$ 6,822.00	\$ 8,736.00	\$ 7,897.50	\$ 7,897.50	\$ 7,371.00	\$ 7,800.00	\$ 7,254.00	\$ 6,727.50	\$ 8,112.00	\$ 7,194.00	\$ 7,200.00	\$ 89,965.50
Total Net Revenue	\$ 30,134.00	\$ 29,562.00	\$ 37,856.00	\$ 34,222.50	\$ 34,222.50	\$ 31,941.00	\$ 33,800.00	\$ 31,434.00	\$ 29,152.50	\$ 35,152.00	\$ 31,174.00	\$ 31,200.00	\$ 389,850.50
Expenses:													
Payroll (Wages & Salary)	\$ 3,094.40	\$ 3,094.40	\$ 3,094.40	\$ 3,094.40	\$ 3,094.40	\$ 4,141.60	\$ 3,094.40	\$ 3,094.40	\$ 3,094.40	\$ 3,094.40	\$ 3,094.40	\$ 4,141.60	\$ 39,227.20
Vacations	\$ 142.80	\$ 142.80	\$ 142.80	\$ 142.80	\$ 142.80	\$ 214.20	\$ 142.80	\$ 142.80	\$ 142.80	\$ 142.80	\$ 142.80	\$ 214.20	\$ 1,856.40
Sick	\$ 138.99	\$ 138.99	\$ 138.99	\$ 138.99	\$ 138.99	\$ 208.49	\$ 138.99	\$ 138.99	\$ 138.99	\$ 138.99	\$ 138.99	\$ 208.49	\$ 1,806.88
Payroll Tax	\$ 299.28	\$ 299.28	\$ 299.28	\$ 299.28	\$ 299.28	\$ 448.92	\$ 299.28	\$ 299.28	\$ 299.28	\$ 299.28	\$ 299.28	\$ 448.92	\$ 3,890.64
Workers Comp	\$ 120.59	\$ 120.59	\$ 120.59	\$ 120.59	\$ 120.59	\$ 180.88	\$ 120.59	\$ 120.59	\$ 120.59	\$ 120.59	\$ 120.59	\$ 180.88	\$ 1,567.66
401K Plan	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 600.00
H&W Premium	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00	\$ 240.00	\$ 2,880.00
Violation Notice Letters/Fees	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance-Vehile Insurance	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 3,600.00
Materials/Supplies/Signs	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 1,200.00
Vehicle Lease/Finanace	\$ 950.00	\$ 950.00	\$ 950.00	\$ 950.00	\$ 950.00	\$ 950.00	\$ 950.00	\$ 950.00	\$ 950.00	\$ 950.00	\$ 950.00	\$ 950.00	\$ 11,400.00
Vehicle Branding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
R & M	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	\$ 6,000.00
Enforcement Printer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Registration Wheels Fee	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 240.00
Fuel	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 300.00	\$ 3,600.00
Management Fee	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 24,000.00
Passport License Set Up	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses & Permits	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 600.00
Telephone / DSL/Cell Patrol	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 840.00
Uniforms	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 50.00	\$ 600.00
Office Space	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 2,105.19	\$ 25,262.28
CAPEX	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 11,929.28	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 11,929.28	\$ 129,171.06
Net Income	\$ 19,602.75	\$ 19,030.75	\$ 27,324.75	\$ 23,691.25	\$ 23,691.25	\$ 20,011.72	\$ 23,268.75	\$ 20,902.75	\$ 18,621.25	\$ 24,620.75	\$ 20,642.75	\$ 19,270.72	\$ 260,679.44
Management Inc Fee 1.5% NOI	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Net After Inc Fee	\$ 19,602.75	\$ 19,030.75	\$ 27,324.75	\$ 23,691.25	\$ 23,691.25	\$ 20,011.72	\$ 23,268.75	\$ 20,902.75	\$ 18,621.25	\$ 24,620.75	\$ 20,642.75	\$ 19,270.72	\$ 260,679.44
	21,723	143,226	164,950										
Current Monthly Fixed Charges	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 22,215.00	\$ 266,580.00
Proposed Monthly Expenses	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 11,929.28	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 10,531.25	\$ 11,929.28	\$ -
Supplus to City	\$ 11,683.75	\$ 11,683.75	\$ 11,683.75	\$ 11,683.75	\$ 11,683.75	\$ 10,285.72	\$ 11,683.75	\$ 11,683.75	\$ 11,683.75	\$ 11,683.75	\$ 11,683.75	\$ 10,285.72	\$ 137,408.94

On Street Violation Revenue/Expenses-City With Free Limited Parking

Object Account	January FY 2024 Actual	February FY 2024 Actual	March FY 2024 Actual	April FY 2024 Actual	May FY 2024 Actual	June FY 2024 Actual	July FY 2024 Actual	August FY 2024 Actual	September FY 2024 Actual	October FY 2024 Actual	November FY 2025 Actual	December FY 2025 Actual	TTM Totals Actual
Client Revenue	25,010.00	29,593.00	22,884.85	22,342.00	12,542.00	12,980.00	15,772.00	20,250.00	14,364.00	15,724.00	11,874.00	17,192.00	220,527.85
92010 - Wages	12,268.33	9,372.77	7,430.62	6,957.41	6,475.38	10,405.48	7,223.84	9,219.44	9,915.74	9,716.54	8,028.21	9,566.53	106,580.29
92190 - Vacation	898.04	686.07	543.92	509.26	486.56	761.68	528.75	674.86	725.84	711.25	587.66	700.27	7,814.16
92200 - Sick	0.00	0.00	0.00	0.00	171.68	0.00	0.00	0.00	0.00	0.00	0.00	0.00	171.68
92450 - Payroll Taxes	1,632.63	1,247.31	988.84	925.85	884.53	1,384.73	961.30	1,226.89	1,319.51	1,293.05	1,068.37	1,273.08	14,206.09
92480 - Workers Compensa	1,152.06	880.11	697.77	653.33	624.17	977.13	678.35	865.75	931.11	912.43	753.89	898.34	10,024.44
92490 - 401K Plan	181.99	105.97	106.98	111.25	112.08	95.63	125.82	109.57	99.70	112.39	90.76	100.73	1,352.87
92500 - Union Benefits	0.00	0.00	0.00	0.00	0.00	5.00	0.00	0.00	0.00	0.00	0.00	0.00	5.00
92560 - Health & Welfare	732.85	709.50	1,393.37	732.46	1,688.49	707.83	715.96	706.88	706.88	702.44	712.67	701.74	10,211.07
93810 - Personnel Selection	75.66	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	260.07	335.73
94410 - PLPD Excess Comp	1,332.36	1,332.36	888.24	888.24	888.24	888.24	888.24	888.24	888.24	888.24	888.24	888.24	11,547.12
94600 - Materials & Supp	0.00	0.00	0.00	24.99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	24.99
95030 - Vehicle Lease	1,079.52	1,077.44	(1,774.64)	891.28	980.20	978.12	976.04	973.96	971.88	969.80	865.94	182.00	8,171.54
95860 - Parking Taxes	1,415.64	1,675.07	1,295.37	1,264.64	709.92	734.71	892.75	1,146.24	817.07	890.03	672.13	973.14	12,486.71
96200 - Auto Expense	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9.00	0.00	0.00	0.00	9.00
96220 - Auto Maintenance	832.95	714.36	361.28	76.80	16.00	1,597.04	(2.59)	1,171.07	885.05	122.10	458.24	29.00	6,261.30
96230 - Registration	352.00	4.50	6.70	4.50	5.26	184.37	4.70	4.74	4.66	4.50	352.24	4.74	932.91
96820 - Gasoline purchas	714.50	710.62	847.77	928.99	566.66	864.16	749.45	630.44	852.38	650.91	580.25	734.97	8,831.10
97011 - Wireless Services	143.69	109.94	82.60	92.30	30.96	0.00	0.00	173.38	134.58	172.05	64.38	66.34	1,070.22
97031 - Wireless Equipment	0.00	39.04	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	39.04
97450 - Outside Services	10.23	7.79	6.93	5.14	4.02	6.06	4.04	6.03	6.09	5.51	12.58	16.12	90.54
97830 - Office Supplies	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	71.85	0.00	71.85
98680 - Bank Charges	0.00	0.00	63.00	0.00	0.00	0.00	0.00	0.00	63.00	0.00	0.00	0.00	126.00
Client Direct Expense	22,822.45	18,672.85	12,938.75	14,066.44	13,644.15	19,590.18	13,746.65	17,797.49	18,330.73	17,151.24	15,207.41	16,395.31	200,363.65
Client VGP	2,187.55	10,920.15	9,946.10	8,275.56	(1,102.15)	(6,610.18)	2,025.35	2,452.51	(3,966.73)	(1,427.24)	(3,333.41)	796.69	20,164.20
91860 - Landowner Bank	25,010.00	29,593.00	22,884.85	22,342.00	12,542.00	12,980.00	15,772.00	20,250.00	14,379.00	15,724.00	11,874.00	17,192.00	220,542.85
99990 - Management Clear	(22,822.45)	(18,672.85)	(12,938.75)	(14,066.44)	(13,644.15)	(19,590.18)	(13,746.65)	(17,797.49)	(18,345.73)	(17,151.24)	(15,207.41)	(16,395.31)	(200,378.65)
Client Clearing	2,187.55	10,920.15	9,946.10	8,275.56	(1,102.15)	(6,610.18)	2,025.35	2,452.51	(3,966.73)	(1,427.24)	(3,333.41)	796.69	20,164.20



Thank You

Blaise Hometorwu
Branch Manager

