

## Executive Summary

### AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

#### 1. Introduction

The Consolidated Plan and Annual Action Plan process is designed to help local jurisdictions to assess their affordable housing and community development needs and market conditions, and to make data-driven, place-based investment decisions. The consolidated planning process serves as the framework for a community-wide dialogue to identify housing and community development priorities that align and focus funding from the block grant programs.

The 2019 Annual Action Plan represents Year Five of the 2015-2019 five-year Consolidated Plan amended in 2017. This Plan indicates the FY2019 priority needs and related objectives to support strong neighborhoods, a healthy economy, and needed public services. The priority needs and objectives outlined under the Plan follow these categories: Program Administration, Housing Rehabilitation & Tenant Based Rental Assistance, New Housing Construction, Public Services, Blight Reduction, and Economic Development. The Consolidated Plan provides additional detail on the proposed funding allocation for the 2015 – 2019 period, the rationale behind the proposed allocation, and the outcomes expected from the funding.

A new Strategy Area, the Greater Uptown Neighborhood Revitalization Strategy Area (NRSA) has been added for years 2017-2019 of the Consolidated Plan after NRSA acceptance by HUD and a Substantial Amendment to the Consolidated Plan.

The City of Racine anticipates receiving \$1,897,496 in Community Development Block Grant, \$505,439 in HOME, and \$161,218 in Emergency Solutions Grant in 2019.

#### 2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

In the 2015-2019 Consolidated Planning process, twelve priorities were proposed for the community development program, which were reviewed and approved by the Community Development Committee and Common Council. The priorities were translated into proposed allocations of funds for the five-year

planning period. In 2017 the Consolidated Plan was amended to additionally add a Strategy Area, though the priorities of the 2015-2019 Consolidated Plan remain the same. The proposed FY2019 Annual Action Plan funding amounts follow the recommendations made in the Amended 2015-2019 Consolidated Plan.

Allocations of 2019 CDBG, HOME, and ESG funding were based on the Amended 2015-2019 Consolidated Plan and passed by the Community Development Committee and Common Council.

### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Based on 2015-2019 Consolidated Plan goals, long-term comprehensive and consolidated plan process, current HUD data and census data, citizen surveys, consultations with partners and internal program assessments, the City of Racine created goals in the 2015-2019 5 Year Consolidated Plan to address housing and non-housing community development needs.

In 2018 the City generally met its annual performance goals. Housing loans are lagging behind annual goals but may still be obtainable within the timeframe of the 2015-2019 Consolidated Plan. Public infrastructure, microenterprise development, and public services all met or exceeded annual performance goals.

### **4. Summary of Citizen Participation Process and consultation process**

#### **Common Council Resolution**

### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

### **6. Summary of comments or views not accepted and the reasons for not accepting them**

### **7. Summary**

**PR-05 Lead & Responsible Agencies – 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
CDBG Administrator	RACINE	Department of City Development
HOME Administrator	RACINE	Department of City Development
ESG Administrator	RACINE	Department of City Development

**Table 1 – Responsible Agencies**

**Narrative (optional)**

**Consolidated Plan Public Contact Information**

City Hall, Room 102: Department of City Development

730 Washington Avenue

Racine, WI 53403

## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

Together with community leaders, municipal government representatives and local advocates for community development, housing and homeless issues, the City worked to develop a set of priority needs, in addition to specific goals and objectives, for related programming from 2015-2019. In an effort to increase public involvement in the development of the 2015-2019 Five-Year Consolidated Plan, the City of Racine contracted with the consultant firm of Community Planning and Development Advisors (CPDA), LLC to conduct a focus group for stakeholders and practitioners involved with CDBG, HOME and ESG and to conduct Internet surveys of community members and stakeholders. The 2019 Annual Action Plan continues the goals and objectives developed in the 2015-2019 Consolidated Plan for the City of Racine.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

From the 2015-2019 Consolidated Plan for the City of Racine: "The City of Racine invited more than 120 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan. On August 6, 2014 and August 7, 2014, CPDA conducted two focus groups for stakeholders and practitioners in Racine to provide an opportunity for advice and input to the City for the development of the 2015-2019 Consolidated Plan. The Focus Group participants provided input on the strengths and shortcomings of the community development programs in Racine over the past five years (2010-2014) and what the community development needs will be in Racine over the next five years (2015-2019). They were asked what programs, policies or efforts by the City would most help them or their organization to be more effective and what criteria or measures of success would they use to judge the success of Racine's overall community development programs five years from now in 2019.

In addition, an on-line survey was made available to the same list of stakeholders to get their input on the effectiveness of the programs funded with CDBG, HOME and ESG over the past five years, on the housing and community development needs of low- and moderate-income persons/households over the next five years, and on the priorities in the use of CDBG, HOME and ESG funds to meet those needs over the next five years."

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The Department of City Development maintains a close working relationship with the Racine County Continuum of Care. Staff from the Department regularly attend COC meetings and are participants on committees and working groups and the City is a member of the COC. In addition, the City has designated homeless assistance as one of its priorities and works with the COC and its members to provide funding for the highest rated needs identified by homeless providers.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City of Racine emphasizes continuing partnerships and collaboration among local organizations that provide similar or complementary services. For the Program Year 2015 and 2016 the Continuum of Care used the United Way (an ESG subgrantee) as a fiscal agent and the Institute for Community Alliances (ICA) for the HMIS administrator. Policies and procedures were uniform for all ESG-funded organizations as determined by the Continuum of Care. In 2017, the Homeless Assistance Leadership Organization (HALO) will serve as an ESG subgrantee/ fiscal agent. The Institute for Community Alliances (ICA) will remain the HMIS administrator in 2019 for Wisconsin ServicePoint (WISP) software.

The City is an active member of the COC. The CoC has continued to function in an evaluation and advisory capacity with the City.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Career Industries
	<b>Agency/Group/Organization Type</b>	Services-homeless Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City of Racine invited more than 120 stakeholders and practitioners to participate in the consultation process for the 2015-2019 Consolidated Plan by asking them to participate in an on-line survey to get their input on the effectiveness of programs funded with CDBG and HOME over the last five years, the needs to be met with CDBG and HOME funding over the next five years and the priorities for funding with CDBG and HOME funds over the next five years. On August 6, 2014 and August 7, 2014, CPDA conducted two focus groups for stakeholders and practitioners in Racine to provide an opportunity for advice and input to the City for the development of the 2015-2019 Consolidated Plan. The 2019 Annual Action Plan does not deviate from these recommendations.
2	<b>Agency/Group/Organization</b>	CEDCO
	<b>Agency/Group/Organization Type</b>	Services-Employment

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
3	<b>Agency/Group/Organization</b>	City of Racine Police Department
	<b>Agency/Group/Organization Type</b>	Other government - Local Grantee Department

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
4	<b>Agency/Group/Organization</b>	City of Racine/Public Works
	<b>Agency/Group/Organization Type</b>	Other government - Local Grantee Department



	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
5	<b>Agency/Group/Organization</b>	City of Racine/Administrator
	<b>Agency/Group/Organization Type</b>	Other government - Local Grantee Department

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
6	<b>Agency/Group/Organization</b>	RACINE COUNTY
	<b>Agency/Group/Organization Type</b>	Other government - County

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
7	<b>Agency/Group/Organization</b>	Racine County Workforce Development Center
	<b>Agency/Group/Organization Type</b>	Services-Employment Other government - County

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
8	<b>Agency/Group/Organization</b>	Douglas Avenue Business Improvement District
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
9	<b>Agency/Group/Organization</b>	Downtown Racine Corporation c/o Park Bank
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders Private Sector Banking / Financing

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
10	<b>Agency/Group/Organization</b>	GATEWAY TECHNICAL COLLEGE
	<b>Agency/Group/Organization Type</b>	Services-Education

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
11	<b>Agency/Group/Organization</b>	HUMAN CAPITAL DEVELOPMENT CORPORATION, INC.
	<b>Agency/Group/Organization Type</b>	Services-Employment

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Consultation on 2015-2019 Consolidated Plan; Organization no longer exists.
12	<b>Agency/Group/Organization</b>	Hispanic Business and Professional Association
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy



	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
13	<b>Agency/Group/Organization</b>	HOUSING RESOURCES, INC.
	<b>Agency/Group/Organization Type</b>	Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
14	<b>Agency/Group/Organization</b>	Lakeside Curative
	<b>Agency/Group/Organization Type</b>	Services-Health

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
15	<b>Agency/Group/Organization</b>	Legal Action of Wisconsin
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-Employment Service-Fair Housing Services - Victims

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
16	<b>Agency/Group/Organization</b>	LGBT Center of Southeast Wisconsin
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with HIV/AIDS Services-Health Services-Education Services - Victims

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
17	<b>Agency/Group/Organization</b>	Lincoln School Historic Apartments
	<b>Agency/Group/Organization Type</b>	Housing

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
18	<b>Agency/Group/Organization</b>	NAACP of Racine and Kenosha
	<b>Agency/Group/Organization Type</b>	Regional organization Planning organization Business and Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
19	<b>Agency/Group/Organization</b>	Racine County Food Bank
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
20	<b>Agency/Group/Organization</b>	Racine Habitat for Humanity
	<b>Agency/Group/Organization Type</b>	Housing

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
21	<b>Agency/Group/Organization</b>	RACINE INTERFAITH COALITION
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons



	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
22	<b>Agency/Group/Organization</b>	Racine Kenosha Community Action Agency
	<b>Agency/Group/Organization Type</b>	Housing

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
23	<b>Agency/Group/Organization</b>	RACINE NEIGHBORHOOD WATCH, INC.
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Neighborhood Organization

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
24	<b>Agency/Group/Organization</b>	Racine Unified School District
	<b>Agency/Group/Organization Type</b>	Services-Education

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
25	<b>Agency/Group/Organization</b>	RACINE VOCATIONAL MINISTRY
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-homeless Services-Education

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
26	<b>Agency/Group/Organization</b>	Racine's Pastor Fellowship
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
27	<b>Agency/Group/Organization</b>	SOCIETY'S ASSETS
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
28	<b>Agency/Group/Organization</b>	UNITED WAY OF RACINE
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Regional organization

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
29	<b>Agency/Group/Organization</b>	Uptown Business Improvement District
	<b>Agency/Group/Organization Type</b>	Business Leaders



	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
30	<b>Agency/Group/Organization</b>	RACINE/KENOSHA URBAN LEAGUE
	<b>Agency/Group/Organization Type</b>	Planning organization Business and Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
31	<b>Agency/Group/Organization</b>	Wheaton Fransican Healthcare
	<b>Agency/Group/Organization Type</b>	Services-Health Health Agency Major Employer

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
32	<b>Agency/Group/Organization</b>	Wisconsin State Legislature-66th Assembly District
	<b>Agency/Group/Organization Type</b>	Other government - State

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
33	<b>Agency/Group/Organization</b>	RACINE WOMEN'S RESOURCE CENTER, INC.
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Victims of Domestic Violence Services-homeless Services - Victims

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
34	<b>Agency/Group/Organization</b>	WWBIC
	<b>Agency/Group/Organization Type</b>	Services-Education Services-Employment

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
35	<b>Agency/Group/Organization</b>	RACINE YMCA
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Health Services-Education

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
36	<b>Agency/Group/Organization</b>	Young Professionals of Racine
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
37	<b>Agency/Group/Organization</b>	Kranz, Inc
	<b>Agency/Group/Organization Type</b>	Business Leaders



	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
38	<b>Agency/Group/Organization</b>	Racine Community Foundation
	<b>Agency/Group/Organization Type</b>	Business and Civic Leaders Foundation

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
39	<b>Agency/Group/Organization</b>	Housing Authority of Racine County
	<b>Agency/Group/Organization Type</b>	PHA

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	
40	<b>Agency/Group/Organization</b>	HOPES CENTER OF RACINE
	<b>Agency/Group/Organization Type</b>	Services-homeless Services-Health Service-Fair Housing Services - Victims

<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment  Public Housing Needs  Homeless Needs - Chronically homeless  Homeless Needs - Families with children  Homelessness Needs - Veterans  Homelessness Needs - Unaccompanied youth  Homelessness Strategy  Non-Homeless Special Needs  Market Analysis  Economic Development  Anti-poverty Strategy</p>
<p><b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Racine Continuum of Care	The Racine Continuum of Care and the City of Racine Department of City Development maintain a close working relationship. The City works with the CoC to provide funding for the highest rated needs identified by homeless providers.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

The 2015-2019 Consolidated Planning process used information found in the Comprehensive Plan for the City of Racine: 2035 (adopted November 2009). The 2019 Annual Action Plan also incorporates the Comprehensive Plan, especially recommendations related to housing development and economic development.

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## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

Citizens were notified of public participations opportunities via public notices in the local news media outlets; via email of interested parties; and via public hearings.

### **Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$1,897,496	\$0	\$0	\$1,897,496	\$1,897,496	CDBG funds will be used to meet the identified needs and the housing and non-housing goals established in the Consolidated Plan

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	\$505,439	\$0	\$0	\$505,439	\$505,439	The HOME funds will be used to meet the identified housing needs and housing goals established in the Consolidated Plan



Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	\$161,218	\$0	\$0	\$161,218	\$161,218	The ESG funds will be used to meet the shelter, housing and support services needs of persons who are homeless or may soon become homeless within the City of Racine.

Table 4 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

In its funding decisions, Racine places a high priority on leveraging. Activities whose proponents have identified or secured private and non-federal public funding sources are given extra consideration during the grant allocation process. Private, not-for-profit organization administrators are actively encouraged to search out such funding sources in order to ensure the long-term sustainability of their organizations. Program administrators are also encouraged to cite the award of CDBG, HOME, or ESG funds when submitting applications for private and non-federal public grant funding.

Recipients of CDBG, HOME, and ESG funds are required to report the source(s) and amount(s) of all other funding sources, which contributed to

a specific activity. Some specific examples of other funding sources include: in-kind contributions; foundation grants; individual contributions and donations; private capital loans and grants; and private equity investments.

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**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

It is possible that several publicly owned residential parcels, both vacant and developed, will be transferred to private ownership for approved new construction or substantial rehabilitation activities to be funded through the CDBG and HOME programs. It is also possible that one or more publicly owned commercial or manufacturing parcels will be transferred to private ownership for approved development or redevelopment activities.

**Discussion**

NA

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## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Housing/Existing Owner Occupied	2015	2019	Affordable Housing	City of Racine Greater Uptown NRSA	Housing/Existing Owner-Occupied	CDBG: \$256,162 HOME: \$96,034	Homeowner Housing Rehabilitated: 20 Household Housing Unit
2	Housing/Increase Owner-Occupied	2015	2019	Affordable Housing	City of Racine	Housing/Increase Owner-Occupied	CDBG: \$113,850 HOME: \$121,306	Homeowner Housing Added: 8 Household Housing Unit
3	Housing/Rental/TBRA	2015	2019	Affordable Housing Non-Homeless Special Needs	City of Racine LMI Census Tracts	Housing/Rental/TBRA	HOME: \$40,435	Rental units rehabilitated: 4 Household Housing Unit Tenant-based rental assistance / Rapid Rehousing: 23 Households Assisted
4	Housing/CHDO	2015	2019	Affordable Housing	City of Racine	Housing/Increase Owner-Occupied Viable CHDOs	HOME: \$75,815	Homeowner Housing Added: 1 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	ESG/Public Service/Homelessness	2015	2019	Homeless	City of Racine	ESG/Public Services/Homeless	ESG: \$161,218	Homelessness Prevention: 382 Persons Assisted
6	Public Service/Youth	2015	2019	Non-Housing Community Development	City of Racine LMI Census Tracts	Public Services/Youth	CDBG: \$85,387	Public service activities other than Low/Moderate Income Housing Benefit: 135 Persons Assisted
7	Public Service/Job Skills/Training	2015	2019	Non-Housing Community Development	City of Racine LMI Census Tracts Greater Uptown NRSA	Public Services/Increase Employment Opportunities	CDBG: \$142,312	Public service activities other than Low/Moderate Income Housing Benefit: 115 Persons Assisted
8	Public Service/Neighborhood Safety/Stability	2015	2019	Affordable Housing Non-Housing Community Development	LMI Census Tracts	Housing/Increase Owner-Occupied Neighborhood Safety/Crime Prevention/Stability	CDBG: \$85,387	Public service activities other than Low/Moderate Income Housing Benefit: 160 Persons Assisted
9	Assist Businesses to Create/Retain Jobs	2015	2018	Non-Housing Community Development	City of Racine LMI Census Tracts	Job Creation	CDBG: \$83,490	Jobs created/retained: 3 Jobs
10	Assist Micro-businesses	2015	2019	Non-Housing Community Development	City of Racine LMI Census Tracts	Jobs/Micro-Enterprises	CDBG: \$229,597	Businesses assisted: 31 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
11	Public Facility/Infrastructure Improvements	2015	2019	Non-Housing Community Development	LMI Census Tracts	Neighborhood Safety/Crime Prevention/Stability Public Facility/Public Improvements	CDBG: \$445,912	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 225 Persons Assisted Buildings Demolished: 5 Buildings
12	Blight Elimination	2015	2019	Slum and Blight elimination	City of Racine LMI Census Tracts	Blight Elimination	CDBG: \$0	Buildings Demolished: 5 Buildings
13	Administration of CDBG/HOME/ESG Programs	2015	2019	Administration	City of Racine	Administration of CDBG/HOME/ESG	CDBG: \$379,499 HOME: \$50,543 ESG: \$12,090	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 225 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 23 Households Assisted Homelessness Prevention: 382 Persons Assisted Buildings Demolished: 5 Buildings Other: 78000 Other

Table 5 – Goals Summary

## Goal Descriptions

1	<b>Goal Name</b>	Housing/Existing Owner Occupied
	<b>Goal Description</b>	Improve existing housing supply, choice (units brought to code, energy or accessibility standards)
2	<b>Goal Name</b>	Housing/Increase Owner-Occupied
	<b>Goal Description</b>	Help eligible households become homeowners
3	<b>Goal Name</b>	Housing/Rental/TBRA
	<b>Goal Description</b>	Redevelop or create rental units; replacement scattered site housing, elderly, special needs or homeless, provide rent assistance to eligible households
4	<b>Goal Name</b>	Housing/CHDO
	<b>Goal Description</b>	Provide development funds to CHDO for eligible set-aside CHDO projects
5	<b>Goal Name</b>	ESG/Public Service/Homelessness
	<b>Goal Description</b>	Mitigate or prevent homelessness
6	<b>Goal Name</b>	Public Service/Youth
	<b>Goal Description</b>	Increase services for LMI youth
7	<b>Goal Name</b>	Public Service/Job Skills/Training
	<b>Goal Description</b>	Help increase job skills with unemployment training

8	<b>Goal Name</b>	Public Service/Neighborhood Safety/Stability
	<b>Goal Description</b>	Provide services to increase neighborhood safety and stability, including crime prevention activities
9	<b>Goal Name</b>	Assist Businesses to Create/Retain Jobs
	<b>Goal Description</b>	Assist businesses to create or retain jobs from LMI persons
10	<b>Goal Name</b>	Assist Micro-businesses
	<b>Goal Description</b>	Assist development of and success of Micro-businesses
11	<b>Goal Name</b>	Public Facility/Infrastructure Improvements
	<b>Goal Description</b>	Improve neighborhood facilities/public service facilities/infrastructure
12	<b>Goal Name</b>	Blight Elimination
	<b>Goal Description</b>	Improve neighborhood stability, safety and appearance by clearing blighted buildings.
13	<b>Goal Name</b>	Administration of CDBG/HOME/ESG Programs
	<b>Goal Description</b>	NA



# Projects

## AP-35 Projects – 91.220(d)

### Introduction

The following are Projects to be funded in 2019.

### Projects

#	Project Name
1	Housing/Existing Owner Occupied
2	Housing/Increase Owner Occupied
3	Public Services/Youth
4	Housing/Rental/TBRA
5	Viable CHDOs
6	HESG/Homelessness
7	Public Services/Job Skills/Unemployment Training
8	Public Services/Neighborhood Safety/Crime Prevention/Stability
9	Economic Development/Assist Businesses
10	Economic Development/Micro-Businesses
11	Public Facility/Infrastructure Improvement
12	Blight Removal
13	Administration/HOME
14	Administration/CDBG
15	Administration/HESG
16	NRSA Job Training

Table 6 - Project Information

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Based on available data, consultations with other city agencies and community stakeholders, survey responses and past experience, the City identified the allocation priorities as part of the 2015-2019 Consolidated Plan. The 2019 Annual Action Plan will fund all projects that follow allocation priorities. See the Strategic Plan for obstacles to addressing underserved needs and the proposed actions to address them.

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**AP-38 Project Summary**  
**Project Summary Information**

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<b>1</b>	<b>Project Name</b>	Housing/Existing Owner Occupied
	<b>Target Area</b>	City of Racine Greater Uptown NRSA
	<b>Goals Supported</b>	Housing/Existing Owner Occupied
	<b>Needs Addressed</b>	Housing/Existing Owner-Occupied
	<b>Funding</b>	CDBG: \$256,162 HOME: \$96,034
	<b>Description</b>	Improve existing housing supply, choice (units brought up to code, energy, or accessible standards).
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	20 housing units will be rehabbed for 20 families. This will fund loans to families for home rehab and the city rehabilitation of some units.
	<b>Location Description</b>	The activities will be throughout the City of Racine with a focus on the Greater Uptown NRSA.
<b>Planned Activities</b>	Rehab of existing homeowner units within the City of Racine. May be for energy, health, or safety issues.	
<b>2</b>	<b>Project Name</b>	Housing/Increase Owner Occupied
	<b>Target Area</b>	City of Racine Greater Uptown NRSA
	<b>Goals Supported</b>	Housing/Increase Owner-Occupied
	<b>Needs Addressed</b>	Housing/Increase Owner-Occupied
	<b>Funding</b>	CDBG: \$113,850 HOME: \$121,306
	<b>Description</b>	Help eligible households become homeowners.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	8 homes will be built in 2019 using the HOME and CDBG funds.

	<b>Location Description</b>	New homeowner housing will be located in the Greater Uptown NRSA project area.
	<b>Planned Activities</b>	Through the work of the CBDO, new homes will be constructed in the Greater Uptown NRSA area.
<b>3</b>	<b>Project Name</b>	Public Services/Youth
	<b>Target Area</b>	City of Racine
	<b>Goals Supported</b>	Public Service/Youth
	<b>Needs Addressed</b>	Public Services/Youth
	<b>Funding</b>	CDBG: \$85,387
	<b>Description</b>	Increase opportunities for youth in Racine.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	135 youth will be served.
	<b>Location Description</b>	Within the City of Racine.
<b>Planned Activities</b>	Funding will be prioritized toward youth-focused employment readiness programs and employment programs that demonstrate consistent or increasing outcomes within the priorities established by the 2015-2019 Consolidated Plan	
<b>4</b>	<b>Project Name</b>	Housing/Rental/TBRA
	<b>Target Area</b>	City of Racine Greater Uptown NRSA
	<b>Goals Supported</b>	Housing/Rental/TBRA
	<b>Needs Addressed</b>	Housing/Rental/TBRA
	<b>Funding</b>	HOME: \$40,435
	<b>Description</b>	Redevelop or create rental units; replacement scattered site housing, elderly, special needs or homeless.
	<b>Target Date</b>	6/30/2020

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Approximately 29 households will be assisted. Assistance will be a Tenant Based Rental Assistance (TBRA) program for 25 households, 4 affordable rental units will be rehabbed.
	<b>Location Description</b>	TBRA clients will come from the City of Racine via the Continuum of Care. The four rehabbed rental units will be in the Greater Uptown NRSA.
	<b>Planned Activities</b>	Rental Rehabilitation and TBRA.
<b>5</b>	<b>Project Name</b>	Viable CHDOs
	<b>Target Area</b>	City of Racine LMI Census Tracts Greater Uptown NRSA
	<b>Goals Supported</b>	Housing/Increase Owner-Occupied Housing/CHDO
	<b>Needs Addressed</b>	Housing/Increase Owner-Occupied Viable CHDOs
	<b>Funding</b>	HOME: \$75,815
	<b>Description</b>	Provide development funds for viable CHDOs.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	One family will receive a redevelopment of a housing unit within the Greater Uptown NRSA.
	<b>Location Description</b>	The development will be located within the Greater Uptown NRSA.
	<b>Planned Activities</b>	CHDO reserve eligible development activity.
<b>6</b>	<b>Project Name</b>	HESG/Homelessness
	<b>Target Area</b>	City of Racine
	<b>Goals Supported</b>	ESG/Public Service/Homelessness
	<b>Needs Addressed</b>	ESG/Public Services/Homeless
	<b>Funding</b>	ESG: \$161,218
	<b>Description</b>	Mitigate or prevent homelessness.
	<b>Target Date</b>	6/30/2020

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	382 families who are homeless or at risk of homelessness will be served.
	<b>Location Description</b>	The City of Racine
	<b>Planned Activities</b>	Emergency shelter, support services for homeless individuals and families or those in danger of becoming homeless.
<b>7</b>	<b>Project Name</b>	Public Services/Job Skills/Unemployment Training
	<b>Target Area</b>	City of Racine
	<b>Goals Supported</b>	Public Service/Job Skills/Training
	<b>Needs Addressed</b>	Public Services/Increase Employment Opportunities
	<b>Funding</b>	CDBG: \$142,312
	<b>Description</b>	Help increase job skills and/or receive job training.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	98 LMI individuals will increase job skills and/or receive job training.
	<b>Location Description</b>	City of Racine.
	<b>Planned Activities</b>	Funding will be prioritized toward employment readiness programs and employment programs that demonstrate consistent or increasing outcomes within the priorities established by the 2015-2019 Consolidated Plan. Employment readiness and employment programs include programs that promote industry specific job training in preparation for living wage employment.
<b>8</b>	<b>Project Name</b>	Public Services/Neighborhood Safety/Crime Prevention/Stability
	<b>Target Area</b>	City of Racine
	<b>Goals Supported</b>	Public Service/Neighborhood Safety/Stability
	<b>Needs Addressed</b>	Neighborhood Safety/Crime Prevention/Stability
	<b>Funding</b>	CDBG: \$85,387
	<b>Description</b>	Provide services to increase neighborhood safety and stability, including crime prevention activities.

	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	167 LMI families will receive Neighborhood Safety and Crime Prevention Services.
	<b>Location Description</b>	City of Racine.
	<b>Planned Activities</b>	Crime prevention, neighborhood safety and stability. Funding will be prioritized toward programs that demonstrate consistent or increasing outcomes.
<b>9</b>	<b>Project Name</b>	Economic Development/Assist Businesses
	<b>Target Area</b>	City of Racine
	<b>Goals Supported</b>	Assist Businesses to Create/Retain Jobs
	<b>Needs Addressed</b>	Job Creation
	<b>Funding</b>	CDBG: \$83,490
	<b>Description</b>	Assist businesses to create or retain jobs for LMI persons.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	3 jobs for individuals from LMI households will be created or retained.
	<b>Location Description</b>	The City of Racine.
	<b>Planned Activities</b>	Business loans to small business to create or retain jobs for LMI persons. Loans are underwritten by Small Business Development Organizations (SBDOs), reviewed by the Redevelopment Authority of Racine, and approved by the City of Racine Common Council. Funding will be prioritized toward businesses that meet the Wisconsin definition of Disadvantaged Business Enterprises (DBEs) and are able to create living wage employment opportunities.
<b>10</b>	<b>Project Name</b>	Economic Development/Micro-Businesses
	<b>Target Area</b>	City of Racine LMI Census Tracts
	<b>Goals Supported</b>	Assist Businesses to Create/Retain Jobs Assist Micro-businesses



	<b>Needs Addressed</b>	Job Creation Jobs/Micro-Enterprises
	<b>Funding</b>	CDBG: \$229,597
	<b>Description</b>	Assist development of and success of Micro-Business
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	31 businesses will be assisted with planning, startup, and creation. Activities that serve businesses involved in the creation of living wage job opportunities will be prioritized
	<b>Location Description</b>	The City of Racine with an emphasis on LMI census tracts.
	<b>Planned Activities</b>	Technical assistance, services or financial assistance for micro-business owners and developers. Funding will be prioritized toward programs that assist in the creation/support of businesses that meet the Wisconsin definition of Disadvantaged Business Enterprises (DBEs) and create living wage employment opportunities.
<b>11</b>	<b>Project Name</b>	Public Facility/Infrastructure Improvement
	<b>Target Area</b>	City of Racine LMI Census Tracts Greater Uptown NRSA
	<b>Goals Supported</b>	Public Facility/Infrastructure Improvements
	<b>Needs Addressed</b>	Public Facility/Public Improvements
	<b>Funding</b>	CDBG: \$445,912
	<b>Description</b>	Improve neighborhood facilities/public service facilities/infrastructure.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	241 persons will benefit.
	<b>Location Description</b>	Services are provided in the City of Racine, with an emphasis on LMI census tracts, and the Greater Uptown NRSA.
	<b>Planned Activities</b>	Public infrastructure improvements, with a particular emphasis on improvements related to park infrastructure, public transit improvements, alleys, and streetscape improvements.

<b>12</b>	<b>Project Name</b>	Blight Removal
	<b>Target Area</b>	City of Racine Greater Uptown NRSA
	<b>Goals Supported</b>	Blight Elimination
	<b>Needs Addressed</b>	Blight Elimination
	<b>Funding</b>	CDBG: \$0
	<b>Description</b>	Improve targeted neighborhood through spot blight removal (buildings).
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	6 buildings will be demolished.
	<b>Location Description</b>	Funds are targeted city wide, with a special emphasis on the Greater Uptown NRSA.
	<b>Planned Activities</b>	Demolition of blighted buildings (spot blight).
<b>13</b>	<b>Project Name</b>	Administration/HOME
	<b>Target Area</b>	City of Racine
	<b>Goals Supported</b>	Administration of CDBG/HOME/ESG Programs
	<b>Needs Addressed</b>	Administration of CDBG/HOME/ESG
	<b>Funding</b>	HOME: \$50,543
	<b>Description</b>	Provide effective administration of HOME funds.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Administration funding.
	<b>Location Description</b>	City of Racine.
	<b>Planned Activities</b>	Proper administration of HOME funds.
	<b>Project Name</b>	Administration/CDBG

14	<b>Target Area</b>	City of Racine LMI Census Tracts Greater Uptown NRSA
	<b>Goals Supported</b>	Administration of CDBG/HOME/ESG Programs
	<b>Needs Addressed</b>	Administration of CDBG/HOME/ESG
	<b>Funding</b>	CDBG: \$379,499
	<b>Description</b>	Provide effective administration of CDBG.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Administration funds.
	<b>Location Description</b>	City of Racine.
	<b>Planned Activities</b>	Proper administration of CDBG funds.
	15	<b>Project Name</b>
<b>Target Area</b>		
<b>Goals Supported</b>		Administration of CDBG/HOME/ESG Programs
<b>Needs Addressed</b>		Administration of CDBG/HOME/ESG
<b>Funding</b>		\$12,090
<b>Description</b>		Provide effective administration of HESG funds.
<b>Target Date</b>		6/30/2020
<b>Estimate the number and type of families that will benefit from the proposed activities</b>		Administration funds.
<b>Location Description</b>		City of Racine.
<b>Planned Activities</b>		Proper administration of HESG funds.
16	<b>Project Name</b>	NRSA Job Training
	<b>Target Area</b>	Greater Uptown NRSA
	<b>Goals Supported</b>	Public Service/Job Skills/Training
	<b>Needs Addressed</b>	Public Services/Increase Employment Opportunities

<b>Funding</b>	CDBG: \$62,617
<b>Description</b>	Job training within the NRSA by a CBDO organization.
<b>Target Date</b>	6/30/2020
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 persons will receive job training specifically within the boundaries of the Greater Uptown NRSA.
<b>Location Description</b>	Greater Uptown NRSA
<b>Planned Activities</b>	Training will be conducted via contract with a CBDO for job training within the Greater Uptown NRSA.

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

Assistance under the Community Development Block Grant (CDBG), HOME Housing Investment Partnerships, and Emergency Shelter Grant (ESG) programs is directed toward lower income individuals, households, and areas as defined by the U.S. Department of Housing and Urban Development (HUD). A map of Racine's lower income areas is attached to this Plan.

#### **Geographic Distribution:**

100% of CDBG and ESG funds will be directed to LMI areas or households. \*26% of the funds are directed to the neighborhoods located within the LMI census tracts (See Goals/Objectives CD-7, CD-8). However, a much higher percentage of the funds may be expended within the LMI census tracts, but the use of the LMI individual direct benefit national objective for housing, public service or economic development activities does not require that a beneficiary be from a LMI census tract.

HOME dollars are spent in any geographic area of the city where the recipient is LMI income-eligible.

CDBG will follow the Greater Uptown Neighborhood Revitalization Strategy Area (NRSA) to target resources and target areas that are in eligible LMI Census Tracts.

There is a correlation between Racine's lower income areas and its areas of racial concentration. According to the 2010 U.S. Census, nearly 41,000 persons (53 percent of Racine's total population) live in low- to- medium income (LMI) areas. Of the number in LMI areas, approximately 12,200 (30%) are African-American and 10,500 (26%) are Hispanic/Latino, more than the representative population of each group among the population of the City as a whole. Maps showing the concentration of these groups within Racine is attached to this Plan.

#### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
City of Racine	74
LMI Census Tracts	26

**Table 7 - Geographic Distribution**

#### **Rationale for the priorities for allocating investments geographically**

City of Racine budgetary policy and long-standing practice require that federal Community Development Block Grant (CDBG), HOME Housing Investment Partnerships, and Emergency Shelter Grant (ESG) funds be invested within the city limits. Furthermore, federal regulations governing these grant programs require that funding be directed primarily to the benefit of lower income persons, households, or areas

as defined by the U.S. Department of Housing and Urban Development. In its allocation decisions, Racine has historically targeted over 95 percent of its funding to serve lower income persons, households, or areas.

## **Discussion**

There is a correlation between Racine's lower income areas and its areas of racial concentration. According to the 2010 U.S. Census, nearly 41,000 persons (53 percent of Racine's total population) live in low- to- medium income (LMI) areas. Of the number in LMI areas, approximately 12,200 (30%) are African-American and 10,500 (26%) are Hispanic/Latino, more than the representative population of each group among the population of the City as a whole.

Geographic Distribution:

100% of CDBG and ESG funds will be directed to LMI areas or households.

HOME dollars are spent in any geographic area of the city where the recipient is income-eligible.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The following addresses the number of households to be assisted for affordable housing in Racine.

One Year Goals for the Number of Households to be Supported	
Homeless	25
Non-Homeless	12
Special-Needs	0
Total	37

Table 8 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	23
The Production of New Units	8
Rehab of Existing Units	4
Acquisition of Existing Units	0
Total	35

Table 9 - One Year Goals for Affordable Housing by Support Type

#### Discussion

The City of Racine will provide TBRA vouchers to 23 individuals or families experiencing (or at risk of) homelessness. 8 new rental units will be created and 4 rental units will be rehabilitated.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The following addresses the actions to be taken during 2019 to address public housing needs in Racine.

### **Actions planned during the next year to address the needs to public housing**

HARC will continue to communicate and listen to residents concerning their needs and goals.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

HARC regularly communicates Authority plans and events to public housing and voucher participants, and provides public hearings and complaint/suggestion channels to solicit resident suggestions.

### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

NA

### **Discussion**

HUD has not designated HARC as a ‘troubled’ housing authority



## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

Racine’s strategy for addressing homelessness and the priority needs of homeless persons and families (including the subpopulations identified in the needs section) includes the following:

The Homelessness and Housing Alliance (HHA) is the Continuum of Care for Racine County, and it rebranded itself as the HHA in 2019. City staff will provide support to the HAA by participating in meetings and initiatives. This includes assigning a member of the City Development staff designated as a liaison with the HAC and attending its meetings.

Support the HHA/COC’s Performance and Strategic Planning Objectives as stated in the latest COC application to HUD. These objectives are:

Objective 1: Increase progress towards ending Chronic Homelessness.

Objective 2: Increase housing stability.

Objective 3: Increase project participant’s income.

Objective 4: Increase the number of participants obtaining mainstream benefits.

Objective 5: Using Rapid Re-Housing as a method to reduce family homeless.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The COC has identified “the greatest need we have in Racine is for habitable and affordable housing for persons who are not chronically homeless.” To that end, the City will continue its pursuit of affordable rental housing and work with the COC and its member organizations to utilize HOME, CDBG and other affordable housing funds to increase the number of units of affordable housing in Racine.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City will continue its policy of making 95 % of Emergency Solutions Grant (ESG) funding eligible to be allocated for emergency shelter, homelessness prevention, rapid re-housing, and administration including administration of the Homeless Management Information System (HMIS). The HAC/COC provides recommendations to the city for funding. The City does this to complement larger sources including Continuum of Care, United Way, private donations, etc., which can be used to tackle the bigger

homelessness prevention issues.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Using CDBG and HOME funds, the City will strive to increase the number of rental units by “Encouraging responsible rental property ownership (units)/ develop special needs housing units or provide rental assistance TBRA” as per Goal H-3 of this Consolidated Plan. Up to 13% of available CDBG and 35 % of HOME funds will be allocated to this goal. In addition, Goal H-4 proposes to allocate up to 5% of HOME funds for the development of a new or improving the performance of a “viable” CHDO which is essential for increased development of affordable housing. This funding directly related to COC Objectives 1, 2 and 5.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

Much of the anticipated CDBG Public Service funding will be allocated to activities which will be available to homeless households and individuals or to prevent homeless by providing youth opportunities or increasing job skills and training. These goals related to COC Objectives 3 and 4.

Provide support to the Racine United Way which is undertaking a number of initiatives that affect the homeless and those at risk of becoming homeless.

## **Discussion**

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

The following addresses the actions to be taken in 2019 to address barriers to affordable housing in Racine.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

During 2019 Racine will invest CDBG and HOME funds in the production or rehabilitation of affordable housing through its own housing rehabilitation loan program as well as through public and private third parties proposing similar activities. HOME funds will be expended to provide tenant-based rent assistance. Racine will co-operate with developers seeking Section 42 low-income housing tax credits, and city officials will encourage the staff of the Housing Authority of Racine County to improve their administration of the Section Eight housing opportunity voucher program to reach a larger number of eligible households.

### **Discussion:**

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

The following actions will be taken during 2019 to address underserved needs, to foster and maintain affordable housing, to reduce lead-based paint hazards, to reduce the number of families living in poverty, to develop institutional structure, and to enhance coordination among public and private agencies.

### **Actions planned to address obstacles to meeting underserved needs**

Racine's experience has been that there are two predominant obstacles to meeting underserved needs: lack of funds and lack of institutional structure. The city staff and elected officials will continue to work with affected agencies to identify alternate funding sources, which will enable them to meet a larger portion of the community's need. Such sources include funding from federal, state and local governments as well as the private sector. When the lack of institutional structure is the issue, city staff and elected officials will endeavor to work with interested parties to expand the mission of an existing organization or to create a new one.

### **Actions planned to foster and maintain affordable housing**

During 2019 Racine will invest CDBG and HOME funds in the production or rehabilitation of affordable housing through its own housing rehabilitation loan program as well as through public and private third parties proposing similar activities. HOME funds will be expended to provide tenant-based rent assistance. Racine will co-operate with developers seeking Section 42 low-income housing tax credits, and city officials will encourage the staff of the Housing Authority of Racine County to improve their administration of the Section Eight housing opportunity voucher program to reach a larger number of eligible households.

### **Actions planned to reduce lead-based paint hazards**

Racine has one of the most aggressive lead-based paint hazard reduction programs in the state of Wisconsin. Annually nearly 3,500 school-aged children are tested for lead poisoning. Those found to have been poisoned are referred for further evaluation and treatment and their homes are inspected to determine the environmental source(s) of lead. Parents are counseled on housing maintenance practices that will reduce or eliminate lead dust in the home. All these activities are carried out by the Racine Health Department which also prepares public education materials and makes public presentations on lead-based paint hazards and how to avoid them. Racine will continue to participate in a HUD-funded joint Racine-Kenosha County program to increase awareness of the hazards of lead-based paint, and to eliminate those hazards through rehabilitation loans and grants.

The City's Housing Department has adopted and continues to implement a series of procedures and

policies, which comply with federal lead-based paint hazard reduction regulations. Private, not-for-profit housing organizations receiving CDBG and HOME grant funds are monitored for their compliance with the lead-based paint hazard regulations.

### **Actions planned to reduce the number of poverty-level families**

Poverty in Racine is linked directly to a chronically high unemployment rate and the loss of thousands of high-paying manufacturing jobs since the early 1980's. As a result, the creation of jobs and a healthy economic environment is a cornerstone of the City's community development strategy. Among the economic development activities the City supports with its grant funds are: property acquisition, renovation or clearance, and disposition for commercial/industrial redevelopment; technical assistance to minority and women-owned businesses; low-interest business loans; job skills training; literacy education; and compensatory education.

The causes of poverty are many and complex and no single activity in isolation can reduce the number of poverty level households. Leveraging available resources and expertise, combined with a healthy state and national economic climate, will have positive outcomes. The City of Racine's policies and activities play a modest role in alleviating poverty, but reducing the poverty rate among Racine households remains a singular focus.

### **Actions planned to develop institutional structure**

City of Racine staff and administration create new partnerships and maintain relationships with civic, business, faith-based, non-profit, and government agencies that promote economic development and quality of life initiatives within the City of Racine and the greater metropolitan area. The City of Racine will continue to participate in meetings and other activities of organizations such as the Homeless Assistance Coalition of Racine County and the Racine County Housing Coalition and thereby help change existing institutional structures or create new ones as the need arises.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

During the year, city staff and elected officials will continue to work with affected agencies to identify alternate funding sources, which will enable them to meet a larger portion of the community's needs. Such sources include funding from federal, state and local governments as well as the private sector. When the lack of institutional structure is the issue, city staff and elected officials will endeavor to work

with interested parties to expand the mission of an existing organization or to create a new one.

**Discussion:**

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

The following address the program specific requirements at 91.220(I)(1,2,4).

#### **Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)**

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### **Other CDBG Requirements**

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

#### **HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

**Down Payment Assistance Ended.** On May16, 2013, the city ended its down payment assistance (DPA) program. The program formerly used HOME funds to provide up to 7.5% of the purchase price

of the home, not to exceed \$10,000, to qualified homebuyers based on a calculation of need that followed HUD guidance.

**DPA for IDA.** In 2011, the city in partnership with Racine Neighborhood Watch received a grant from the U.S. Department of Health and Human Services (DHHS) to help low income persons improve their economic condition through individual development accounts (IDAs). The grant ran through December 31, 2016. No other down payment assistance activities are currently planned using HUD HOME funds.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

**Recapture.** In the event of a voluntary or involuntary transfer of the property during the period of affordability, the city will recapture all or a portion of the direct subsidy from the homebuyer. The direct subsidy is provided as DPA in the form of a zero percent interest loan. Payment is deferred. The loan is a recorded mortgage and promissory note that specify that the HOME subsidy (the DPA) will be recaptured (conversely, forgiven) on a pro-rata basis for the time the homeowner has owned and occupied the housing, measured against the required affordability period. Because the maximum DPA is \$10,000 or less, the applicable affordability period is five years. This is consistent with 24 CFR 92.254 (a)(5)(ii)(A)(2). If the net proceeds from a voluntary or involuntary sale are insufficient to repay the amount of the HOME subsidy, the city shall recapture the balance due on the loan or 100 percent of net proceeds from the sale, whichever is less. If there are no net proceeds from the sale, no repayment is required. "Net proceeds" is defined as the sales price minus superior loan repayment and any closing costs incurred by the homebuyer.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The city may use HOME funds to assist the rehabilitation and construction of housing by non-profit and for-profit developers and CHDOs. In each case, the request for assistance will be reviewed in detail, including evaluation of other funding (not HOME) available for the project, and an underwriting analysis will be performed to ensure the development is not over-subsidized. When it is decided that assistance is necessary, the HOME assistance will be provided in the form of a loan. The terms of the loan will vary with the needs of the individual project, and may include length of the loan, interest rate (including zero interest), frequency of payment (including periods of deferred



payment), and whether part of or the entire loan would be forgiven.

The applicable income and affordability restrictions will be recorded as a land use restriction on the project property. The period of affordability will be a factor in determining the length of the loan. The loan will be recorded as a mortgage and promissory note on the property.

In the event of a voluntary or involuntary transfer of the property during the loan term, the city will recapture all or a portion of the HOME assistance provided to the project. If the net proceeds from a voluntary or involuntary sale are insufficient to repay the amount of the HOME subsidy, the city shall recapture the balance due on the loan or 100 percent of net proceeds from the sale, whichever is less. If there are no net proceeds from the sale, no repayment is required. "Net proceeds" is defined as the sales price minus superior loan repayment and any closing costs incurred in the sale.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

NA

#### **Emergency Solutions Grant (ESG) Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

The written standards are provided as an attachment to the Plan.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC has implemented two stages of its Coordinated Intake and Prioritization system. The first stage involves all providers utilizing the same data collection form. The form collects the required HUD Uniform Data Elements as well as additional data identified by the CoC so that it can be used as a uniform intake form. The second stage was the implementation of prevention and diversion coordinated intake. All persons are referred to a single agency. Households who have presented at shelter because they have been evicted are assessed to determine if they can return to the residence, or another residence temporarily while arrangements for housing can be made. Households who have received a termination of tenancy notice, but have not yet been evicted are assessed to determine if they have a legal defense to the eviction or if an agreement can be negotiated for the household to remain in the unit. The agency that is the single point of contact works with ESG financial services and mainstream providers when negotiating agreements involving rental assistance. Persons who have received a Sheriff's notice-meaning they have been evicted and

the Sheriff will move them out of the residence if they don't voluntarily vacate-are prioritized in this system as they have the greatest need and likelihood of becoming homeless. Stage three will utilize IMPACT 211 as the single point of contact for all service components in the CoC. Persons needing prevention assistance can enter either through IMPACT 211 or directly through the current agency coordinating intake for those services. Stage four, which is the final stage, will be the use of VI-SPDAT and HMIS for housing prioritization for persons experiencing homelessness. This type of system will prioritize by greatest need, rather than first in time.

VI-SPDAT and HMIS are currently used for service priority. Coordinated entry is currently administered by CoC organizations rather than a central intake agency and remains a CoC goal.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The CoC notifies the community of available funding using its website, community listservs, social media and traditional media outlets. Current recipients of funds and other agencies interested in applying for funds notify the CoC of their interest in applying for funding. A needs assessment is done by the CoC annually. The results of the needs assessment and data are used to identify funding priorities, which includes both service component types and sub-population needs. The data utilized is generated from HMIS, as well as aggregate data reports submitted by victim services providers. Using this information the CoC holds a meeting to identify the needs, as well as the level of funding for each component. Agencies wishing to apply for funds indicate their interest in applying within specific categories.

A certification process has been implemented that each organization applying for funds must complete. The certification is a questionnaire consisting of questions about financial policies and procedures, audit and monitoring findings, conflict of interest policies, experience with HUD and other federal grants, and homeless participation on the agency board or policy making body. The performance of current recipients wishing to apply for funds is also reviewed. A scoring tool, which utilizes data from HMIS to generate a numerical score is used for the performance evaluation. New applicants, as well as current recipients also complete an experience questionnaire that generates a numerical score.

Using this information, the CoC makes a decision as to which agencies should be funded and final level of funding for each service component and agency. If an agency is not selected there is a right to appeal the decision to the City of Racine within a time frame that would allow an application to be submitted if the decision of the CoC is overturned. The selected agencies complete the consolidated application and it is submitted to the City of Racine. The application is then reviewed by the City of Racine.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The CoC has participation from both currently and formerly homeless individuals. All agencies receiving ESG funds are required by the CoC to have a current or formerly homeless person on their Board of Directors or a policy making committee that decides program policies.

5. Describe performance standards for evaluating ESG.

The number of persons assisted, spending rate, and housing stability performance measure outcomes are utilized to evaluate ESG funded program delivery. Additionally, financial records and back-up documentation are reviewed to assure financial compliance. Client files and HMIS data are also reviewed for compliance and performance.

Housing stability performance measures that are currently being utilized are as follows:

**Street Outreach:** The number of households entering shelter or permanent housing is divided by the total number of households “engaged” by outreach to generate a percentage. A baseline, using data over a 2 year period would be used to identify performance markers. The CoC does not have any street outreach projects so a baseline does not exist at this time.

**Shelter:** The number of households exiting shelter to a permanent housing destination is divided by the number of households in shelter to generate a percentage. For on-going projects the percentages are compared to prior year percentages with an expectation that they should be the same or better than previous years. The percentages are also utilized to set a minimum expectation for new projects.

**Prevention:** The number of households remaining in permanent housing is divided by the number of households receiving prevention assistance to generate a percentage. Another method that is being used is to determine the percentage of households that do not enter shelter at 6 and 12 month intervals after last receiving prevention assistance.

**Rapid Re-housing:** The number of households remaining in permanent housing for a period of 6 months or more is divided by the number of households entering rapid re-housing to generate a percentage. Another measure that is being used to determine the percentage of households that remain in permanent housing at 6 and 12 month intervals after last receiving rapid re-housing assistance.



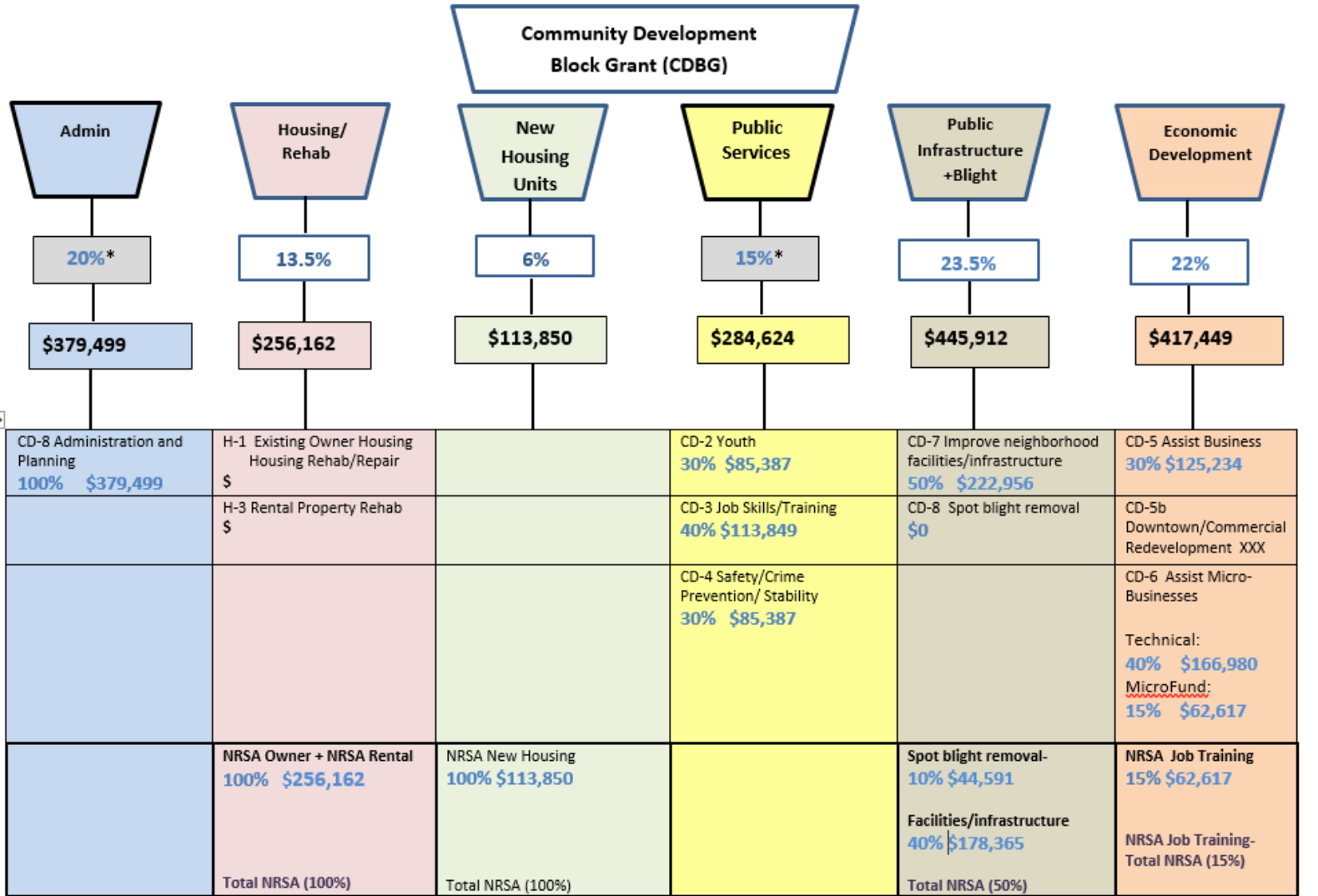
## Attachments

## Citizen Participation Comments

# Grantee Unique Appendices

## ▲ CITY OF RACINE 2019 AAP FUNDING PRIORITIES

2019 Allocations: **CDBG: \$1,897,496**



\* Public Services and Administration may not increase above percent given/ may not receive additional 2018 funds

NRSA = Greater Uptown Neighborhood Revitalization Strategy Area

**CITY OF RACINE 2019 HOME FUNDING PRIORITIES**

2019 Allocations: **HOME: \$505,439**

